



INTERNATIONAL SUSTAINABILITY SUMMIT

Taking Action Towards Harmonized Sustainability
Practices for the Global Produce Supply Chain

Friday April 26 2024 | Vancouver



Global Coalition of Fresh Produce



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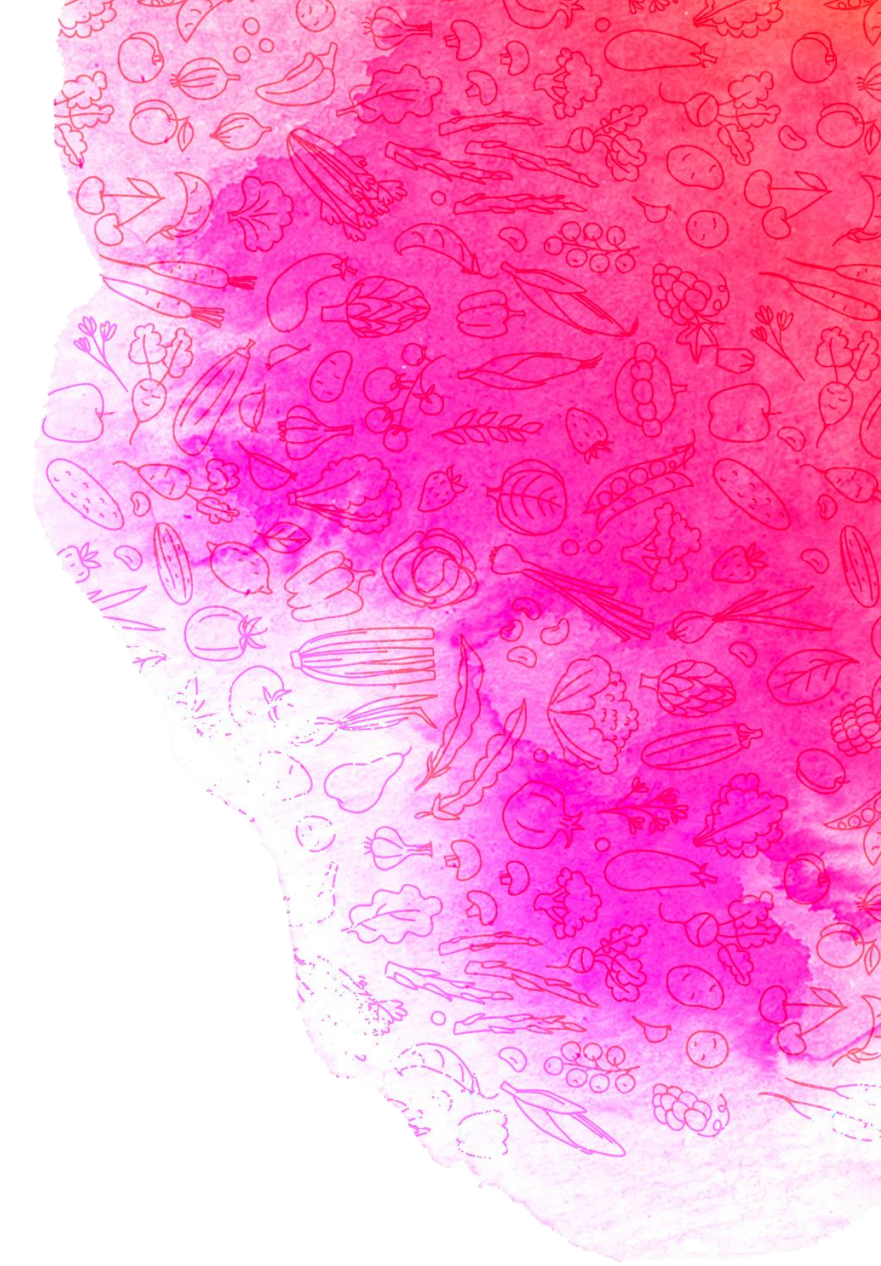
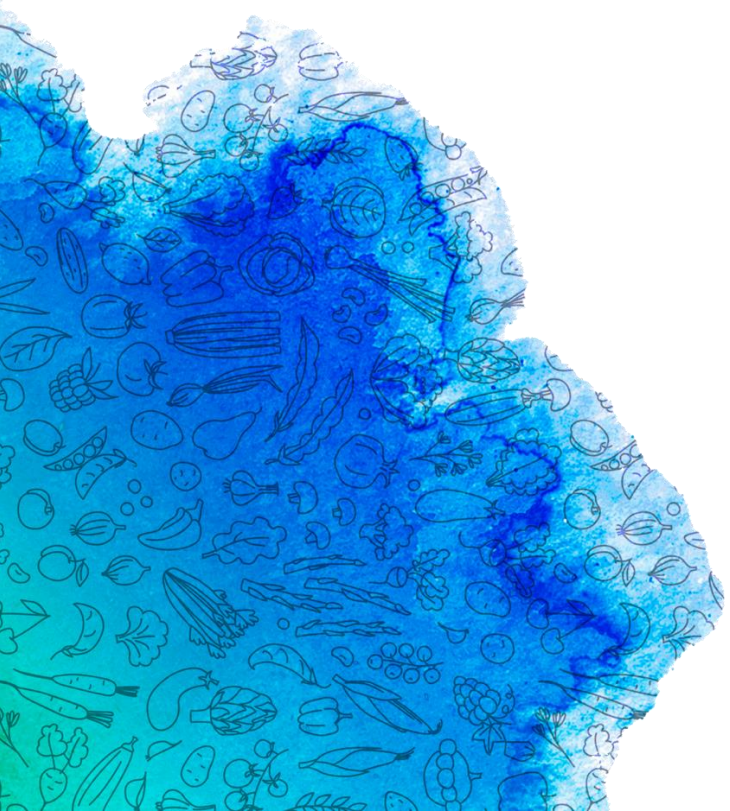


For the fresh produce supply chain, sustainability ...

- ***is of critical importance***
 - ***is a complex challenge***
 - ***must take a harmonized approach***
- 

Today's Summit Goals...

- **Learn**
- **Share & Challenge**
- **Shape action towards harmonized sustainability practices**



Today's Summit Goals...

- **Breakout Session: Help shape a *Draft Fresh Produce Sustainability Charter***
- **Why develop a Fresh Produce Sustainability Charter?**
 - **To promote the importance of sustainability**
 - **To advocate for support of sustainability efforts**
 - **To accelerate adoption of sustainability actions**
 - **To achieve the desired and required state of sustainability**

TODAY'S AGENDA

01

Opening Remarks

Minister Lawrence MacAulay
Agriculture & Agri-Food Canada

02

Keynote Speaker

John Anderson, Chairmain, CEO & Managing Partner
Garland Perkins, Director, Innovation & Sustainability
OPPY | The Oppenheimer Group

03

The State of Sustainability – Efforts Impacting Global Produce Supply Chains

Dr Yogendra Chaudry, SSCI
Erika Luna, International Institute for Sustainable Development
Cheryl Sullivan, International Featured Standards
Joanna Nathanson, Freshfel

04

Decoding Environmental, Social and Governance Reporting & Investing Trends

Graeme Blair, Royal Bank of Canada
Jonathan Belair, Managing Partner, Power Sustainable Lios

TODAY'S AGENDA

05 **Aligning Global Produce Supply Chain Sustainability Practices with UNSDGs – Lessons to Date**

Jacob Lawes & Dr. Hans Maurer
United Fresh New Zealand

06 **Sustainability in Action – Produce Sector Leaders Taking a Systems-Centric Approach to Sustainability**

Tom Pierce, Sobeys
Matt Aronson, Verdant Technologies
John Mesko, Potato Sustainability Alliance
Gerd Uitdewillingen, COPELAND

07 **Breakout Session | Taking Action Towards Harmonized Sustainability Practices for the Global Produce Supply Chain**

08 **Breakout Session Reports Taking Action – Next Steps & Action Items Closing Remarks**



OPENING REMARKS | AGRICULTURE & AGRIFOOD CANADA

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Tom Rosser
Associate Deputy Minister
Agriculture & Agrifood
Canada



**Honorable Lawrence
MacAulay**
Minister
Agriculture & Agrifood Canada

OPENING REMARKS | AGRICULTURE & AGRIFOOD CANADA



KEYNOTE SPEAKERS | A GLOBALLY SUSTAINABLE FRESH PRODUCE SUPPLY CHAIN: CHALLENGES, BARRIERS & OPPORTUNITIES

International Sustainability Summit
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John Anderson

Chairman, CEO & Managing Partner
OPPY | The Oppenheimer Group



Garland Perkins

Director, Innovation & Sustainability
OPPY | The Oppenheimer Group

**KEYNOTE SPEAKERS | A GLOBALLY SUSTAINABLE FRESH PRODUCE
SUPPLY CHAIN: CHALLENGES, BARRIERS & OPPORTUNITIES**



A Globally Sustainable Fresh Produce Supply Chain: Challenges, Barriers and Opportunities

John Anderson
Chairman, CEO and Managing Partner at Oppy

Garland Perkins
Director, Innovation and Sustainability at Oppy



We are Oppy™

Growing, marketing and distributing over 100 varieties of fresh produce from 27 countries to 1,300+ retailers around the globe for 165 years.



\$1b+ in sales dollars



18 produce categories



50m+ boxes sold



19 offices

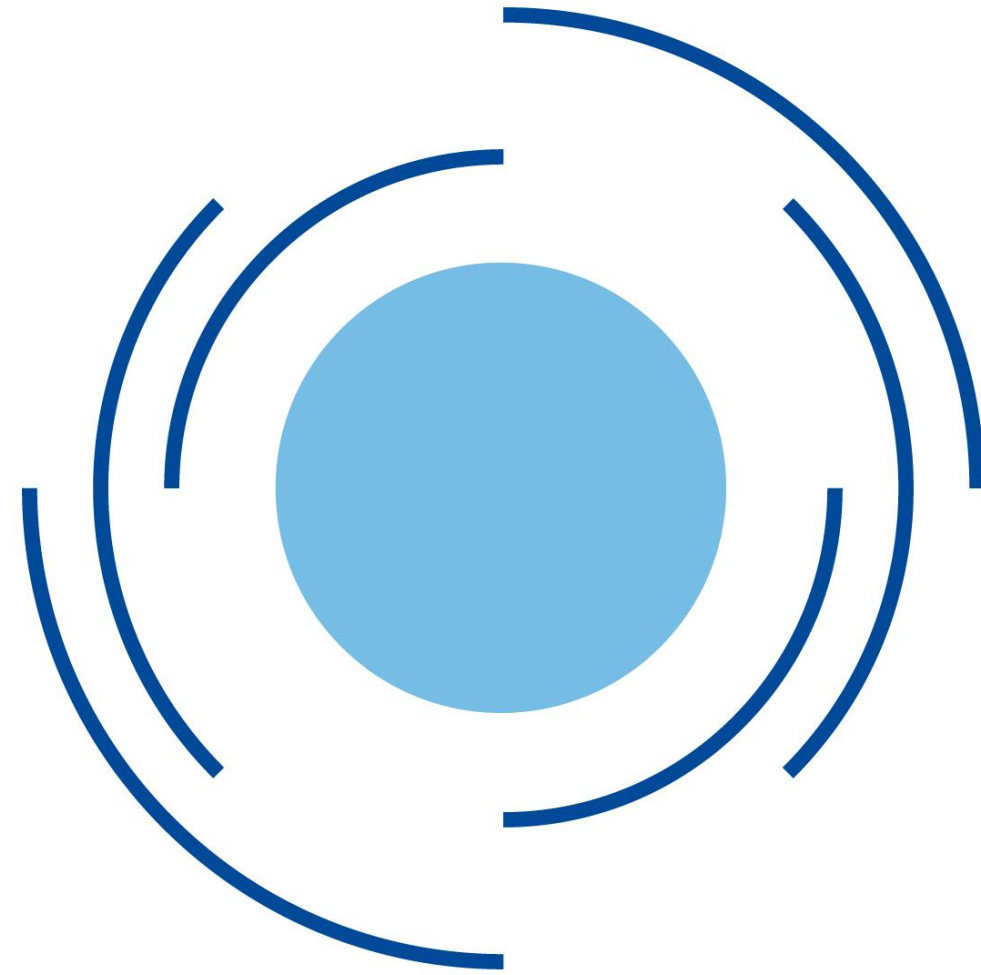


The WHY

Challenges, Barriers and Opportunities

**NEW
NORMAL**

**Sustainability is transitioning
from a marketing function of the
business to compliance**



GFSi

**Global Food
Safety Initiative**

Challenge – We're Not There Yet.



Opportunity: We can write the playbook

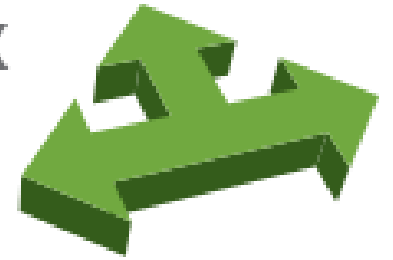


Standardization Efforts Underway



**Sustainable Supply
Chain Initiative**

**National Index
on Agri-Food
Performance**



Centre for Agri-Food Benchmarking



Environmental sustainability solution



Freshfel Environmental Footprint Initiative



Where to begin

Opportunity = Create and execute a sustainability strategy

Develop a sustainability strategy

Appoint a dedicated sustainability lead

Establish a timeline

Start with constituents' interests

Assess existing supply chain efforts and collect relevant data

Focus strategy on tangible goals

Set realistic initial objectives, then expand from there

Leverage compliance in broader sustainability efforts

Outsource Expertise



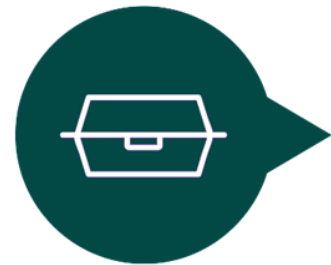
Collecting supply chain data



Carbon emissions



Packaging



Waste



Water



Regenerative farming



Social responsibility



**Sustainability as a
function of risk
management**



Collecting supply chain data

Challenge

Data needs vary by customer and regulations

Barrier

Data collection is difficult & complex

Opportunity

Start small with existing data, then expand





Sustainable Packaging - Challenges & Barriers



Trendy Yet Difficult

A big focus for sustainability efforts with some successes however multiple factors make progress slow and disjointed.



Waste Infrastructure Insufficient

Incapable of processing a variety of materials.



Cost Prohibitive

The price of alternative packaging materials is often cost prohibitive



Can Have Inferior Performance

Alternative materials can impact the quality of the product, not to mention potential food safety issues.



Industry Efforts Lack Cohesion

Packaging priorities often differ between customers. No agreed upon best practices.

The Opportunity

**Revolutionize the way our products are packaged,
resulting in little to no packaging waste going into
the environment!**

Sustainable Packaging – The Opportunity



Define Best Practices

Identify core sustainable packaging practices by balancing customer expectations with what's operationally viable for growers and marketers.



Reference Existing Guidelines

Utilize benchmarks set by APR Design® and CPMA's sustainable packaging guide.



Be a Participant!

Engage in industry committees like the IFPA and CPMA to influence and stay abreast of sustainable packaging trends and innovations.



Practical Implementation

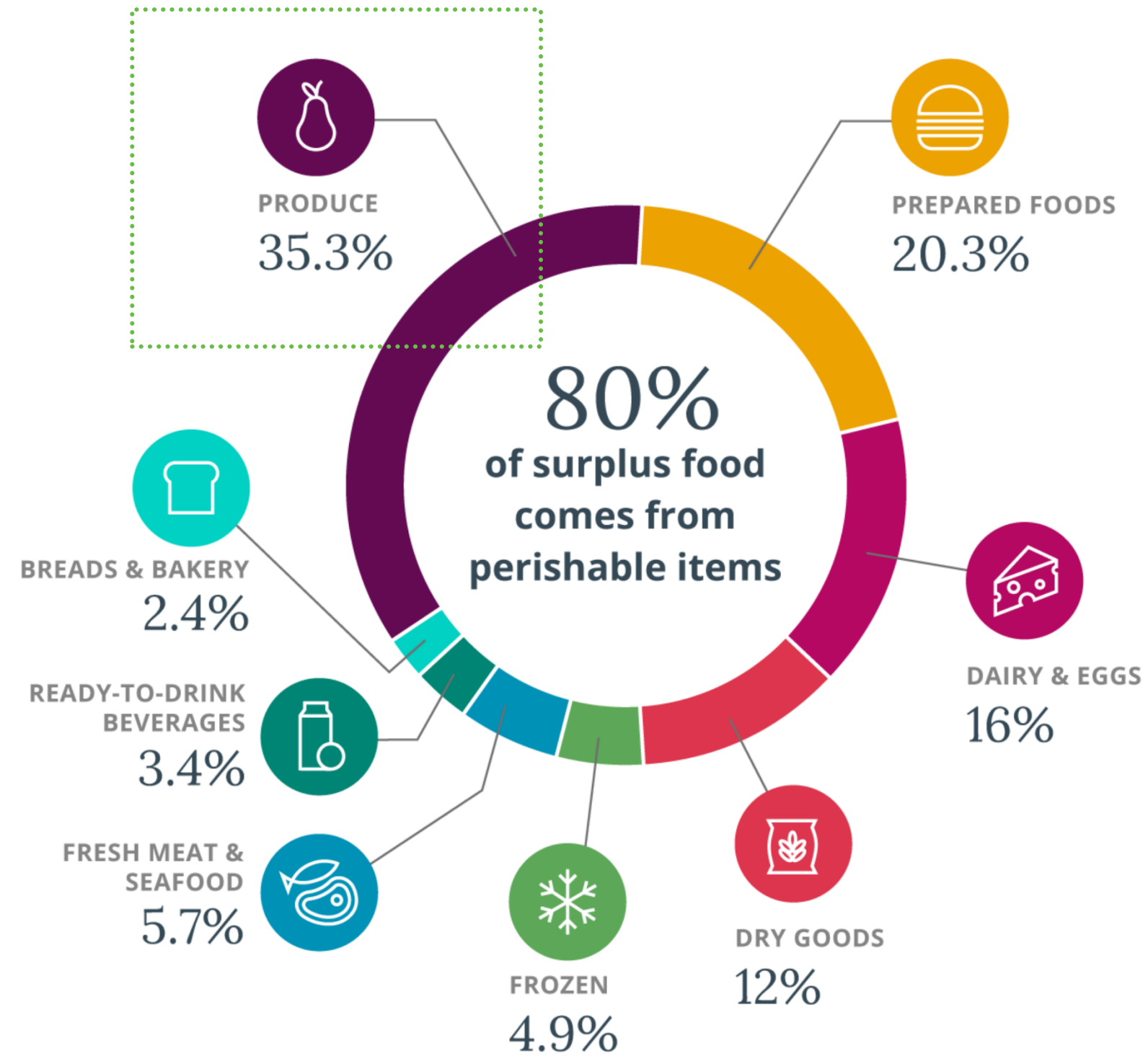
Look for the easiest ways to make changes and build from there. E.g. Replacing non-recyclable packaging with recyclable.



Share and Collaborate

Share successes and failures with our peers and competitors. Packaging should not be used as a competitive advantage.

Waste – The Challenge



Source: ReFED/2022 Data (Published 11/23)

Waste – Barriers



The Opportunity



Water

Challenges

- We rely on water and it's a finite resource
- Competition for water will increase
- Already experiencing severe droughts, flooding, water shortages and more

Barriers

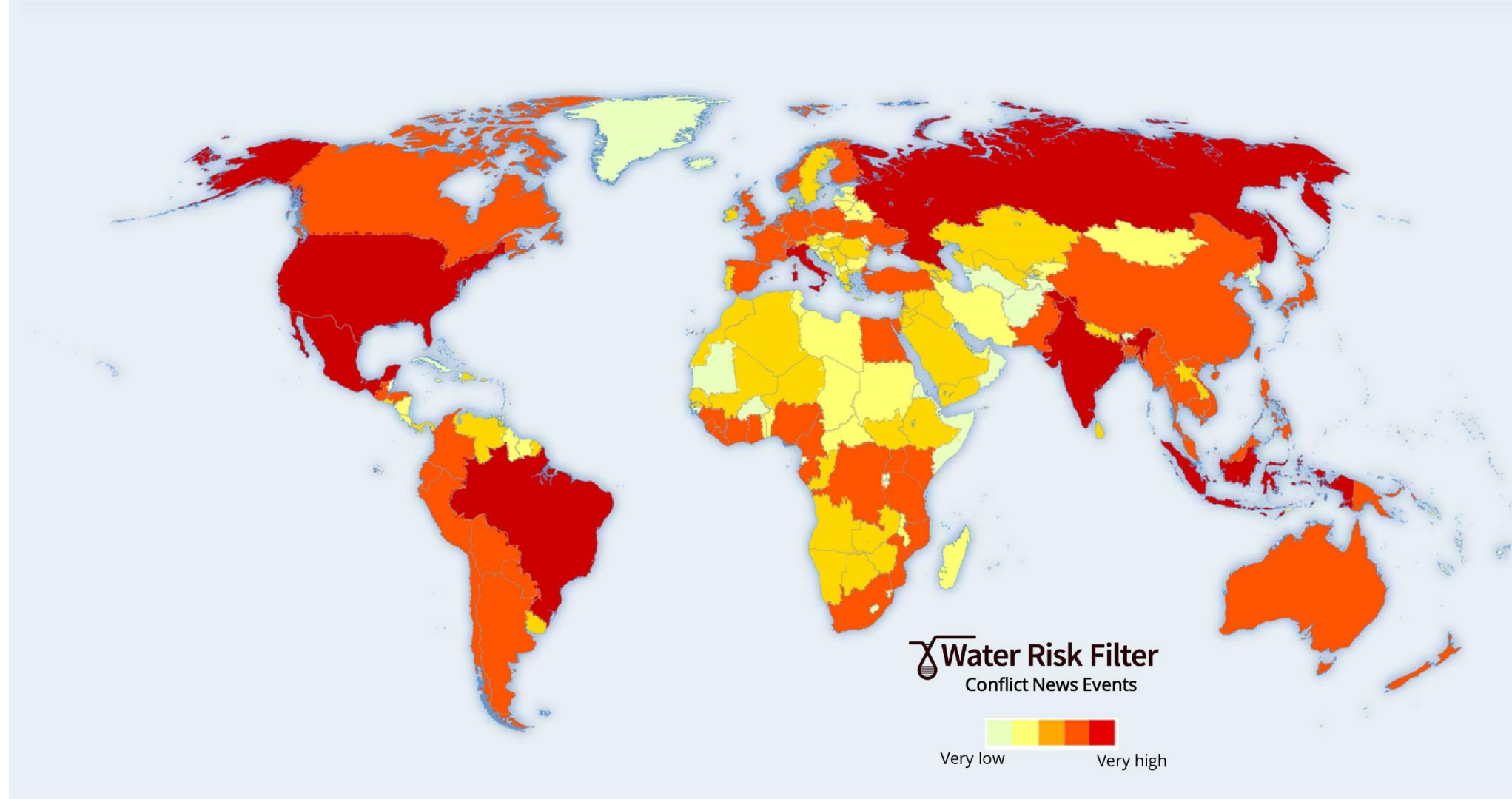
- Global challenge with water is the “big picture”
- Each organization's dependence on water varies
- Knowing what to do is difficult
- Trying something new is often risky, costly



The Opportunity



Practical Examples



Regenerative Agriculture



Social Responsibility

- Consumers' shopping habits more influenced by ethical and social impacts of their purchases
- Certified product increasingly influencing procurement decisions
- Utilized for risk management
- Volume of certified product is increasing

It's the right thing to do but it's also good for business.



Sustainability as a Function of Risk Management



Sustainability for Vendor Requirements

Sustainability plays a role in determining which vendors retailers select for business or certain countries or growing regions required to have additional certifications.



Evolving Standards and Compliance

Extreme variability in expectations and requirements. Barrier = Having sufficient time and resources to navigate new areas of the business now deemed to be risky.

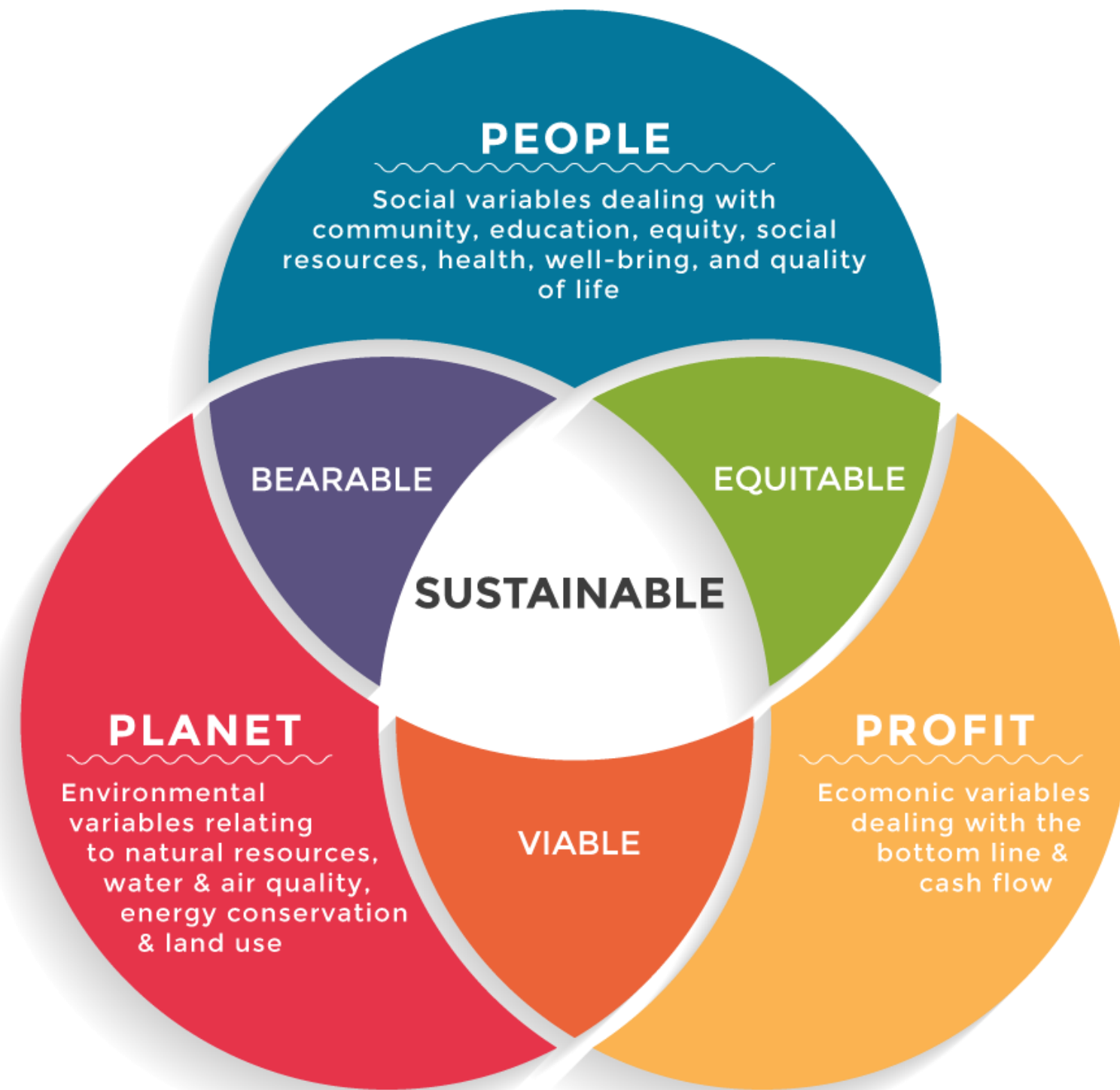


A Resilient Supply Chain Through Transparency

E.g. The **Supply Chains Act's** new reporting requirements are a new risk to the business. Another example of the bar for what's expected being raised.

Conclusion





- New ways to generate revenue and profits, such as attracting new customers
- Lower energy consumption and costs
- Higher employee retention rates and attracting new talent
- Enhanced brand reputation that can lead to higher sales
- Improved productivity and reduced operating costs through achieving efficiencies
- Increased transparency and accountability, potentially attracting new investors.

**Is approaching business with a
“three Ps” assessment tough?
Can it be done?**

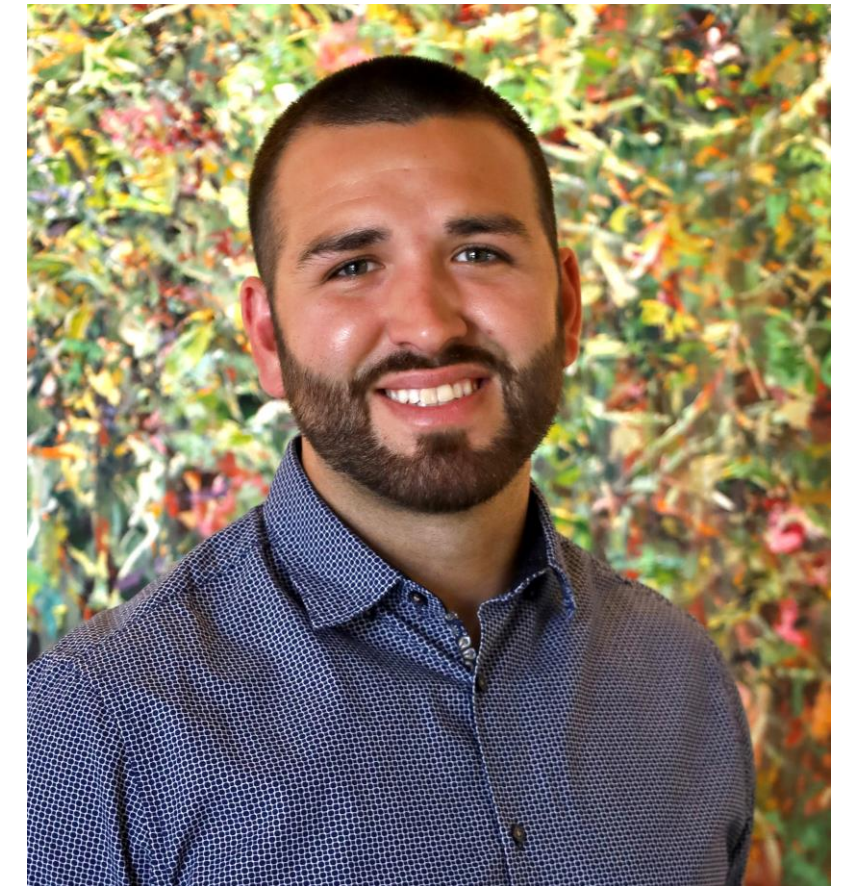
Can it be good for business?

Absolutely!

Authenticity



“Collaboration Over Competition!”





Thank You!

Garland.Perkins@Oppy.com





Q & A



John Anderson

Chairman, CEO & Managing Partner
OPPY | The Oppenheimer Group



Garland Perkins

Director, Innovation & Sustainability
OPPY | The Oppenheimer Group

**KEYNOTE SPEAKERS | A GLOBALLY SUSTAINABLE FRESH PRODUCE
SUPPLY CHAIN: CHALLENGES, BARRIERS & OPPORTUNITIES**



PANEL | THE STATE OF SUSTAINABILITY – EFFORTS IMPACTING GLOBAL PRODUCE SUPPLY CHAINS

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Dr Yogendra Chaudry
VP, Professional
Services & ESG
SSCI/ ECO Canada



Erika Luna
Policy Analyst
International
Institute for
Sustainable
Development



Cheryl Sullivan
International
Featured Standards,
PAC Next
Consultant



Richard Schouten
Director
Fresh Produce
Centre -
GroentenFruit Huis

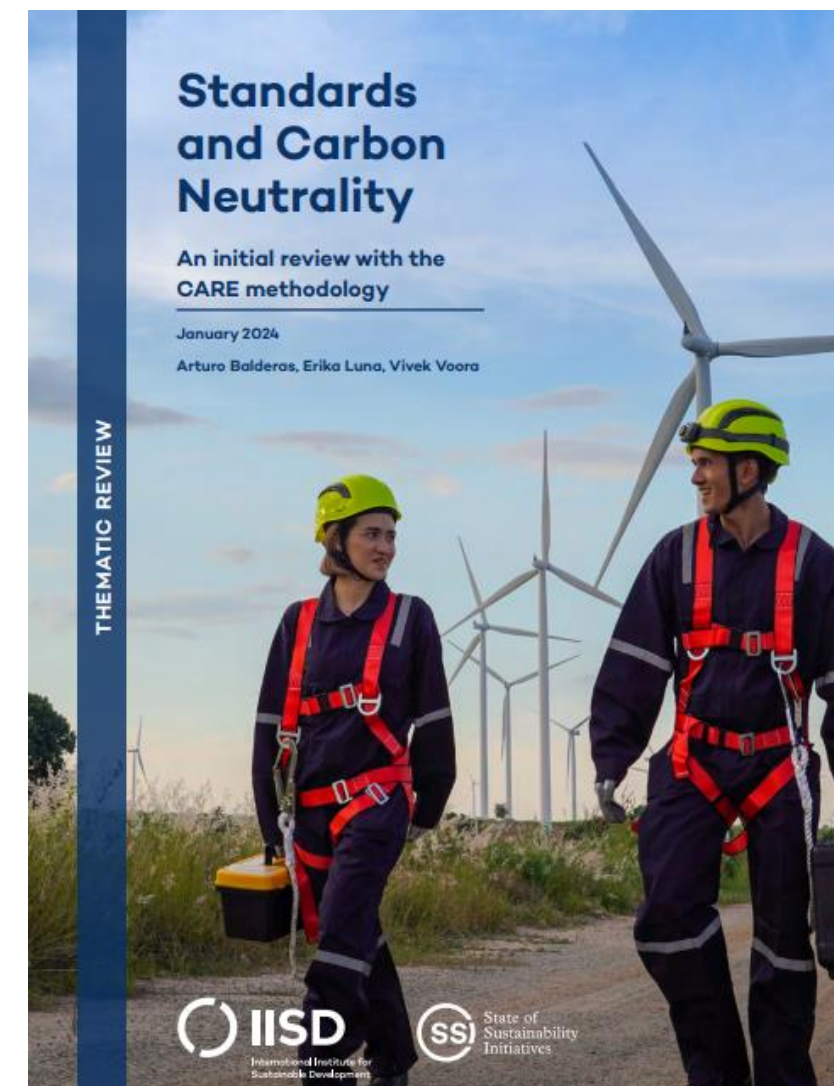


Tamara Muruetagoiena
VP Sustainability
IFPA
(moderator)

**PANEL | THE STATE OF SUSTAINABILITY – EFFORTS IMPACTING GLOBAL
PRODUCE SUPPLY CHAINS**



- Type of VSICMs
- Main findings
- Takeaways



- Benchmarking methodology
- Benchmarking results
- Main findings
- Takeaways

Figure 2. A representation of emission processes by Scope 1, 2 and 3

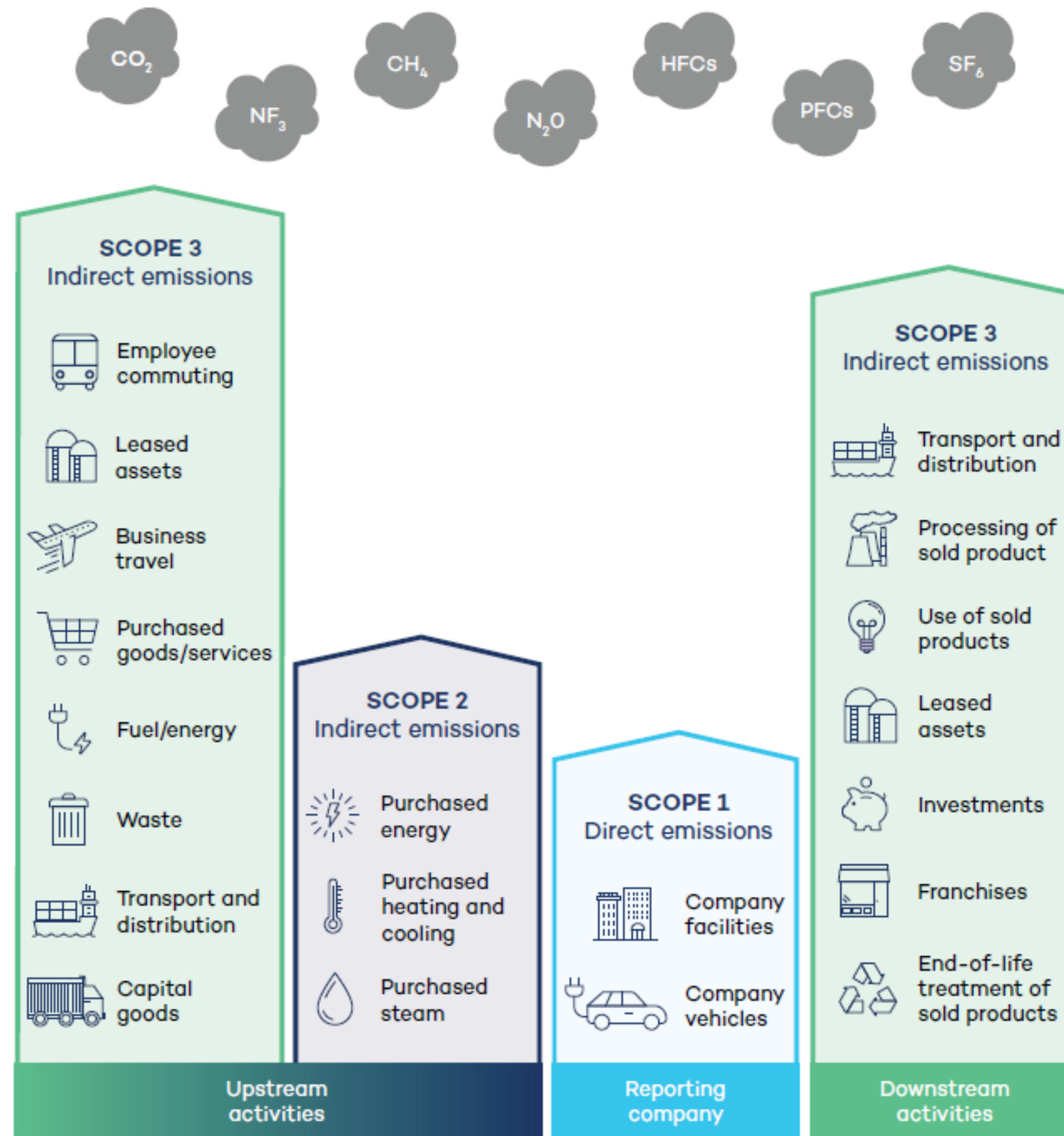
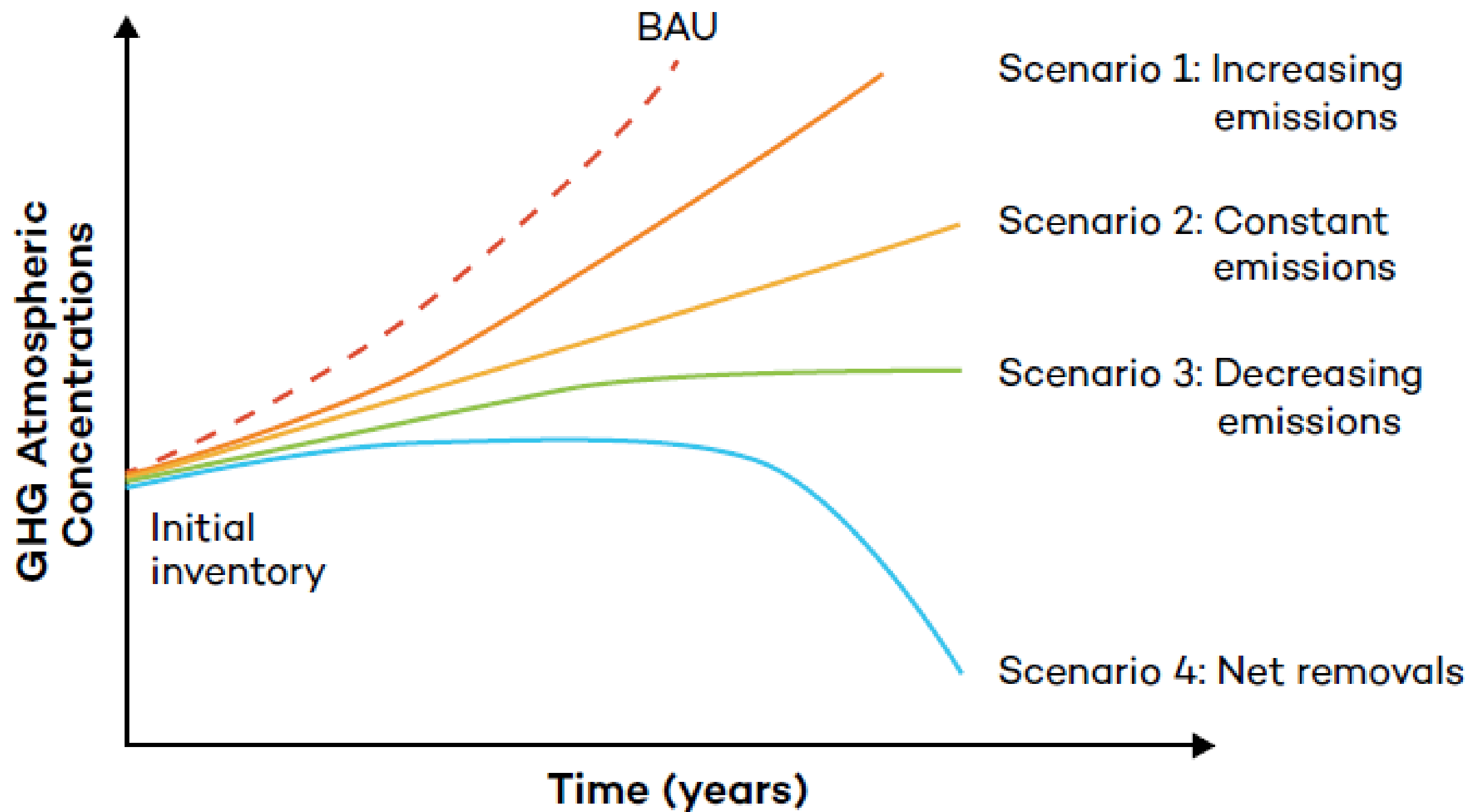


Figure 9. The expected trajectory of emissions for Scenario 4: Net removals



Source: Authors' elaboration.



Dr Yogendra Chaudry
VP, Professional
Services & ESG
SSCI/ ECO Canada



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Policy Analyst
International
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**PANEL | THE STATE OF SUSTAINABILITY – EFFORTS IMPACTING GLOBAL
PRODUCE SUPPLY CHAINS**

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INTERNATIONAL FEATURED STANDARDS

CPMA/ACDFL

INTERNATIONAL SUSTAINABILITY
SUMMIT APRIL 26, 2024

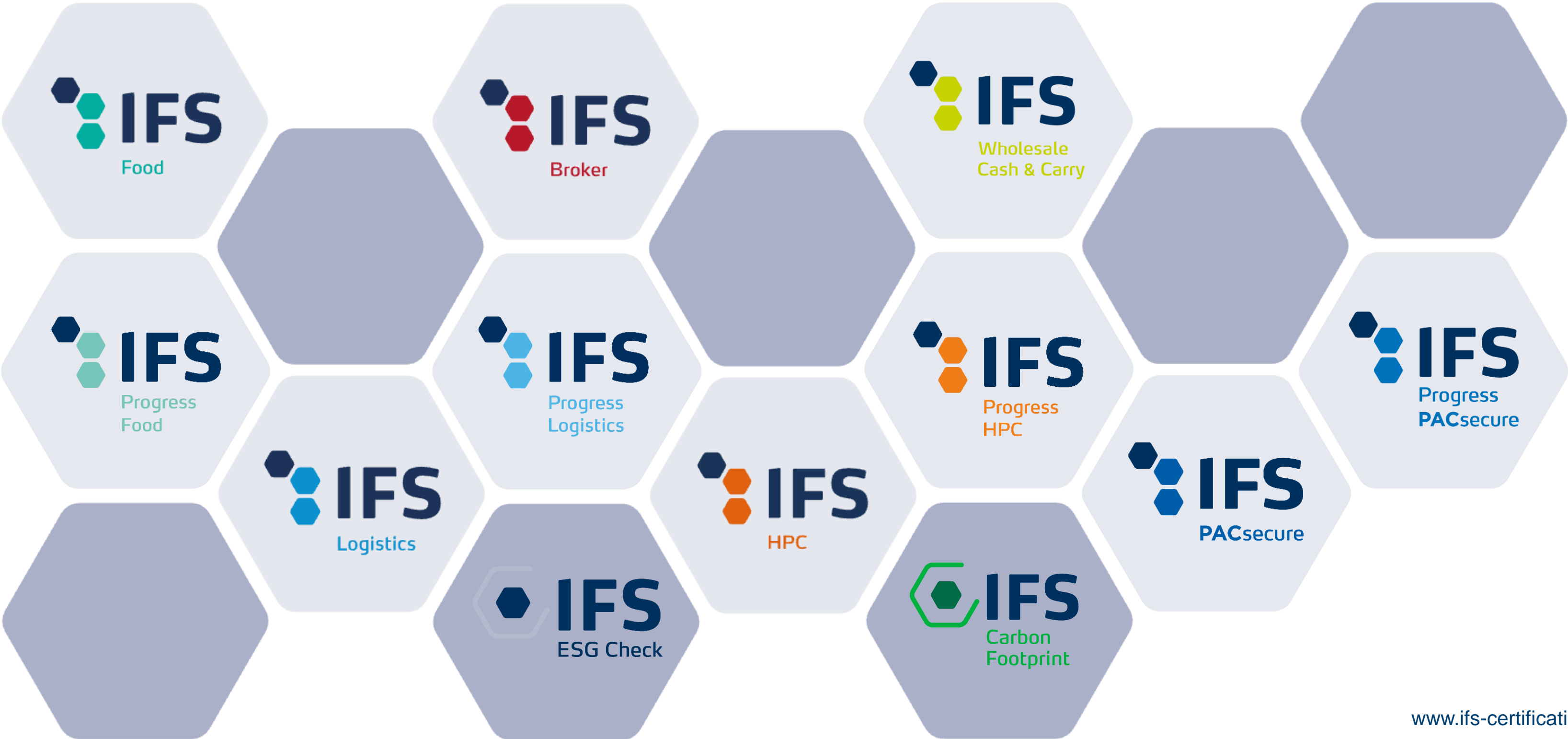


>30,000 Certifications Worldwide

IFS Offices



IFS Family of Standards



Our Network

The expertise of these leading retail & industry partners shape the success of IFS.



IFS Packaging Standard



IFS PACsecure is a global food safety and quality standard

Claims must be supported with evidence!

Any questions?
Contact me any time!

Cheryl Sullivan

sullivan@ifs-certification.com

*Thank you to our
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NETWORKING BREAK

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FIRESIDE CHAT | DECODING ENVIRONMENTAL, SOCIAL AND GOVERNANCE (ESG) REPORTING & INVESTING TRENDS

International Sustainability Summit
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Graeme Blair


Director, Sustainable Finance
Royal Bank of Canada



Jonathan Belair

Managing Partner
Power Sustainable Lios

**FIRESIDE CHAT | DECODING ENVIRONMENTAL, SOCIAL AND
GOVERNANCE (ESG) REPORTING & INVESTING TRENDS**



ALIGNING GLOBAL PRODUCE SUPPLY CHAIN SUSTAINABILITY PRACTICES WITH UNSDGs – LESSONS TO DATE

International Sustainability Summit
Friday April 26 2024 | Vancouver



Jacob Lawes
Project Manager
United Fresh New Zealand



Dr Hans Maurer
Director Strategy & Research
United Fresh New Zealand

**ALIGNING GLOBAL PRODUCE SUPPLY CHAIN SUSTAINABILITY
PRACTICES WITH UNSDGs – LESSONS TO DATE**



United Fresh
New Zealand Incorporated



Aligning Global Produce Supply Chain Sustainability Practices with UNSDGs

Lessons to date

26 April 2024

Jacob Lawes & Dr Hans Maurer

Introducing United Fresh

Vision

Creating a sustainable
fresh fruit and vegetable
industry for New Zealand.

Mission

Connecting the fresh fruit
and vegetable value chain
by providing services and
representation to industry.



United Fresh



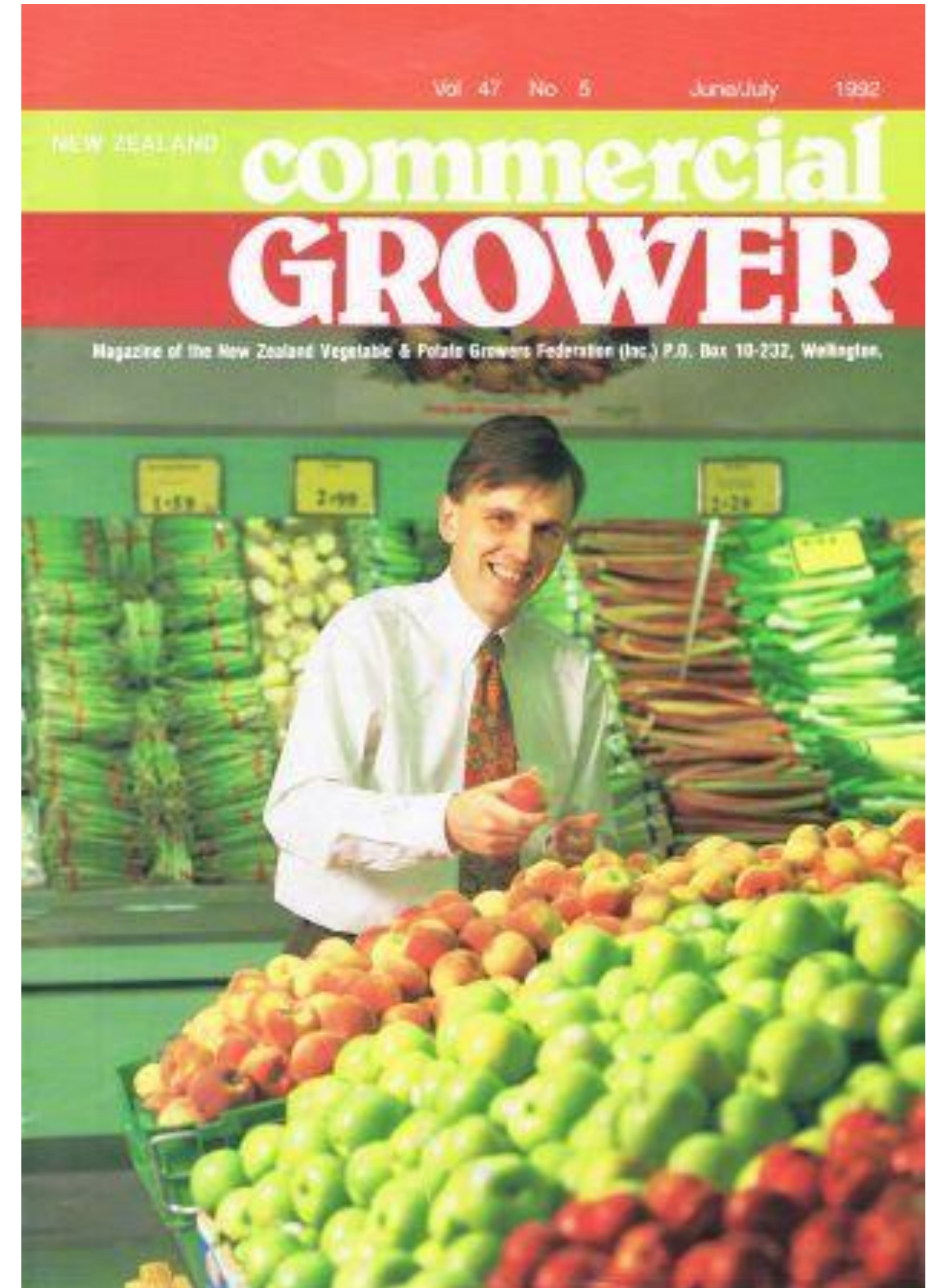
www.unitedfresh.co.nz

The Organisation

- Only pan-produce industry organisation in New Zealand.
- Represent the produce value chain since 1991.
- ~95 members, across the entire supply chain.
- Incorporated Society: Elected Executive Committee provides Governance, United Fresh staff manage work to the direction of Executive.
- Work completed must follow requirements of Incorporated Societies Act.
- Cannot just chose to “do” sustainability & SDGs, need member acceptance.
- Cannot force members to implement United Fresh work.

Dr Hans Maurer

- Founder and Director, The AgriChain Centre Ltd.
www.agrichain-centre.com
- Executive Committee Member &
Chair Technical Advisory Group, United Fresh Inc.
www.unitedfresh.co.nz
- Chair, Information Management & Standardization
Committee, International Federation for Produce
Standards (IFPS).
www.ifpsglobal.com
- Retailer in my misspent youth!



Jacob Lawes

Master of Sustainable Development Goals

- Projects Manager, The AgriChain Centre Ltd.
www.agrichain-centre.com
- Technical Advisory Group Projects Manager & Sustainability Representative, United Fresh Inc.
www.unitedfresh.co.nz
- New Zealand Representative, Sustainability Committee, International Federation for Produce Standards (IFPS).
www.ifpsglobal.com
- Recently completed Masters (2023) focused on fresh produce governance, based on the SDGs.



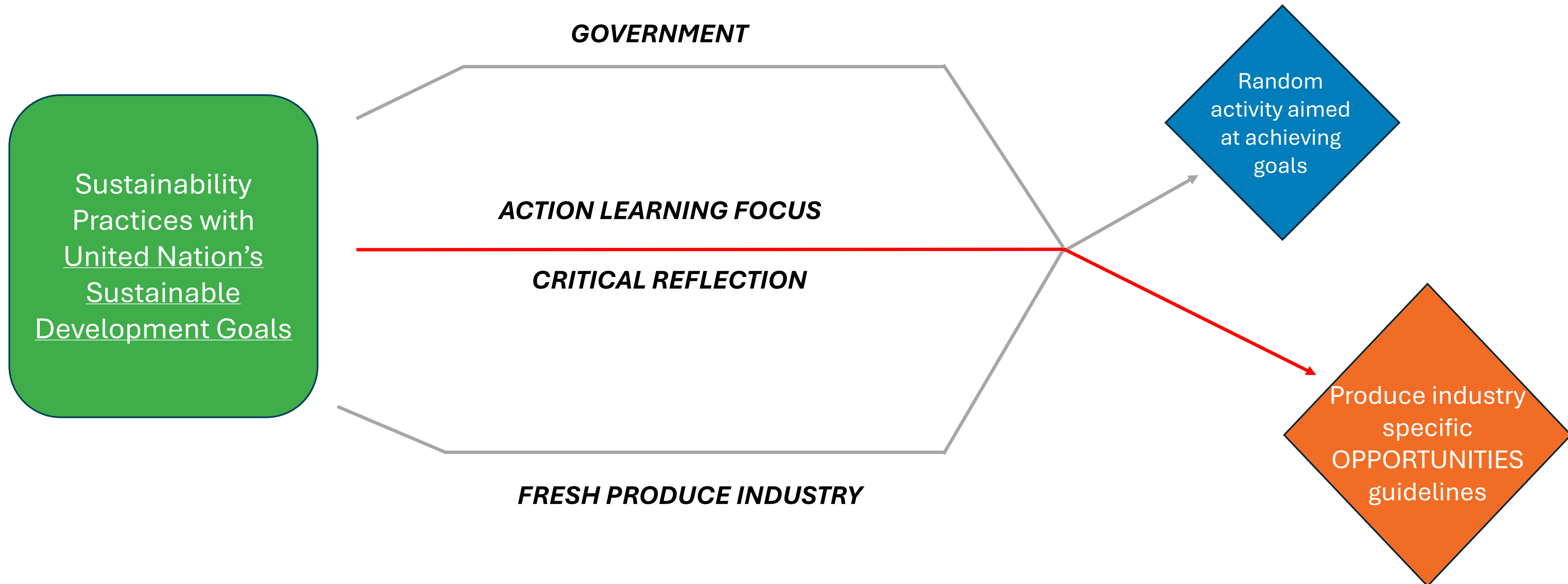
Not Australia!

If anything.....

New Zealand



Visual outline of the next 50 minutes



NZ Government's Progress Towards The SDGs - 2019

- New Zealand committed to supporting the SDGs in 2015.
- New Zealand recognises that all SDGs are connected and cannot be achieved by governments alone.
- NZ's natural capital is woven into the fabric of every New Zealander's health and wellbeing, the country's brand and Te Ao Māori.
- NZ wants to build a solid and enduring foundation to achieve a more productive, sustainable and inclusive society.



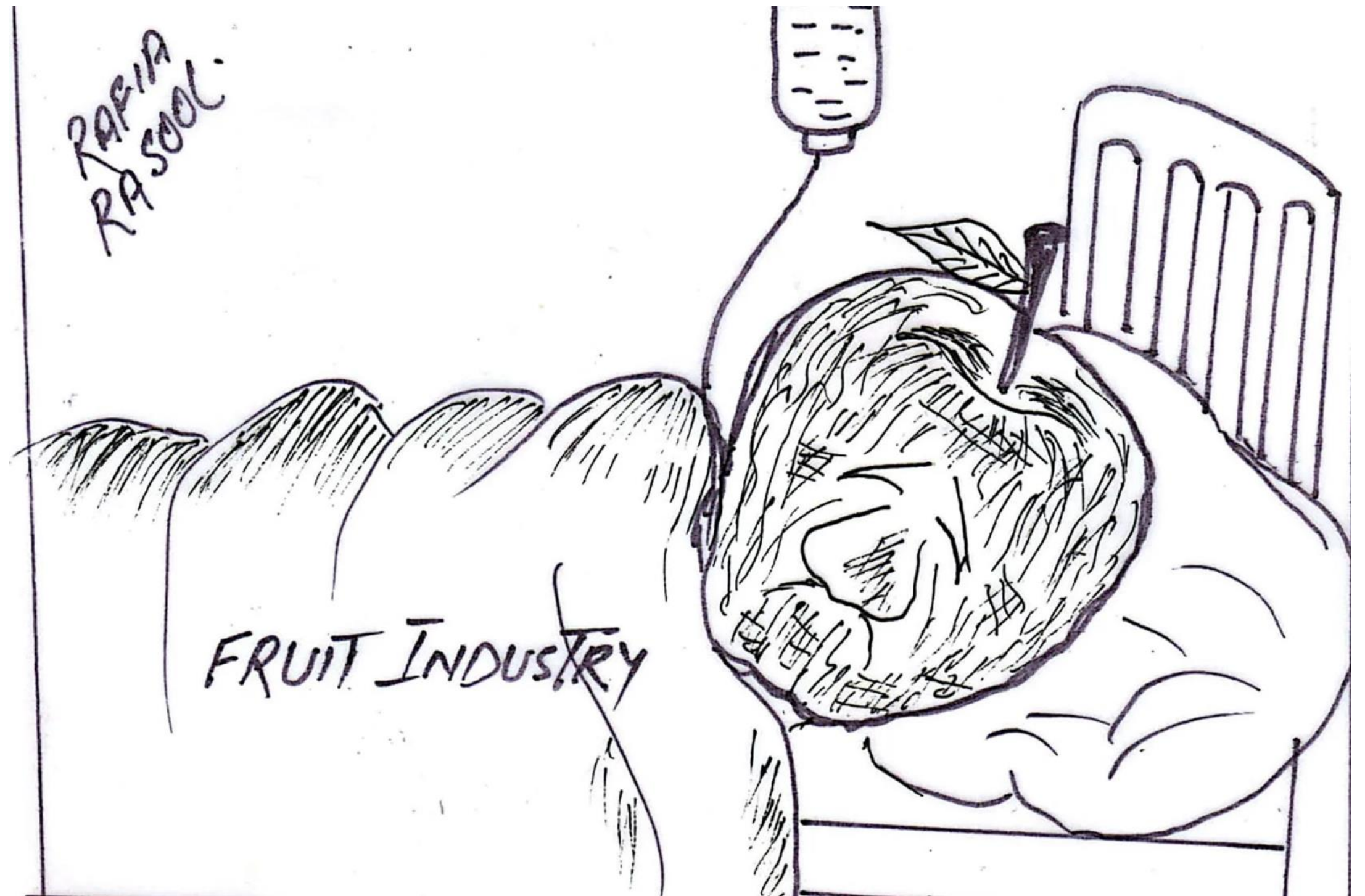
Government Indicators Aotearoa New Zealand - 2019

Examples of how the SDGs map to indicators Aotearoa New Zealand

1 NO POVERTY  <ul style="list-style-type: none"> Child poverty Low income Homelessness Costs of extreme weather events 	2 ZERO HUNGER  <ul style="list-style-type: none"> Soil health Productive land Access to safe water for recreation and food gathering Efficiency of land use Land assets Cultural ecosystem services Provisioning ecosystem services Active stewardship of land Net greenhouse gas emissions Biodiversity/native species 	3 GOOD HEALTH AND WELL-BEING  <ul style="list-style-type: none"> Health expectancy Health equity Mental health status Amenable mortality Self-reported health status Spiritual health Suicide Injury prevalence Illness attributable to air quality Overcrowding 	4 QUALITY EDUCATION  <ul style="list-style-type: none"> Core competencies Early childhood education Educational attainment Education equity Literacy, numeracy and science skills of 15-year olds Intergenerational transfer of knowledge
5 GENDER EQUALITY  <ul style="list-style-type: none"> Value of unpaid work Domestic violence Experience of discrimination Income inequality Net worth Low income Justice equity Inequality of education outcomes Health equity 	6 CLEAN WATER AND SANITATION  <ul style="list-style-type: none"> Drinking water quality Access to safe water for recreation and food gathering Quality of water resources Stock of freshwater resources Water stress Waste flows into waterways and coastal marine environments Material intensity, including recycling, land fill inflows, second hand economy 	7 AFFORDABLE AND CLEAN ENERGY  <ul style="list-style-type: none"> Energy intensity Energy resources Renewable energy Energy consumption 	8 DECENT WORK AND ECONOMIC GROWTH  <ul style="list-style-type: none"> Employment rate Hourly earnings Job satisfaction Job strain Not in employment, education or training Unemployment Work/life balance Workplace accidents Official development assistance Consumption of net greenhouse gas emissions
9 INDUSTRY, INNOVATION AND INFRASTRUCTURE  <ul style="list-style-type: none"> Infrastructure Resilience of infrastructure Modified land Commuting time to work Costs of extreme weather events Gross greenhouse gas emissions Material intensity, including recycling, landfill inflows, second-hand economy Net fixed assets 	10 REDUCED INEQUALITIES  <ul style="list-style-type: none"> Low income Experience of discrimination Income adequacy Income inequality Material wellbeing Net worth Democratic participation Justice equity Health equity 	11 SUSTAINABLE CITIES AND COMMUNITIES  <ul style="list-style-type: none"> Homelessness Housing affordability Housing quality Overcrowding Access to natural spaces Levels of pollutants Victimisation Resilience of infrastructure Waste generation Heritage assets 	12 RESPONSIBLE CONSUMPTION AND PRODUCTION  <ul style="list-style-type: none"> Material intensity, including recycling, land fill inflows, second-hand economy Waste generation Export of waste (net and gross) Consumption of greenhouse gases Energy consumption Efficiency of land use Productive land Modified land
13 CLIMATE ACTION  <ul style="list-style-type: none"> Costs of extreme weather events Global CO₂ concentrations Gross greenhouse gas emissions Net greenhouse gas emissions Consumption of net greenhouse gas emissions Modified land Renewable energy 	14 LIFE BELOW WATER  <ul style="list-style-type: none"> Fish stocks Ocean acidification Waste flows in waterways and coastal marine environments Quality of water resources Provisioning ecosystem services Regulating ecosystem services Cultural ecosystem services Biodiversity/native species Ecological integrity 	15 LIFE ON LAND  <ul style="list-style-type: none"> Biodiversity/native species Ecological integrity Efficiency of land use Productive land Soil health Cultural ecosystem services Provisioning ecosystem services Regulating ecosystem services Quality of water resources Active stewardship of land 	16 PEACE, JUSTICE AND STRONG INSTITUTIONS  <ul style="list-style-type: none"> Generalised trust Institutional trust Justice equity Perceptions of safety/feelings of safety Harm against children Victimisation Experience of discrimination Domestic violence Sense of belonging Loneliness
17 PARTNERSHIPS FOR THE GOALS  <ul style="list-style-type: none"> Foreign direct investment Official development assistance Remittances to other countries 	<p>For reasons of brevity not all Indicators Aotearoa New Zealand that relate to SDGs are shown.</p>		

Table 2

The COVID Pause



Source: Rafia Rasool, Kashmir

The Auditor General's Progress Review - 2021

Recommendations

- When the Government signs up to international agreements, it should clearly communicate what these commitments mean.
- The Government still needs to clarify: whether it will set targets for each SDG; what specific actions it will take; and how it will measure progress.
- The Government also needs to consider how it will work with Māori to ensure that plans to achieve the sustainable development goals uphold and reflect te Tiriti o Waitangi.
- Engagement with stakeholders and the public is needed to increase awareness of New Zealand's commitment to the goals and to encourage participation across all sectors.

B.29[21g]

The Government's
preparedness to
implement the
sustainable
development
goals



Global Engagement

The aim of the Summit was to raise awareness of the critical role that agricultural and food systems play in achieving a sustainable future.



UNITED NATIONS
FOOD SYSTEMS
SUMMIT 2021

Global Engagement

Local Action

Food Systems Summit Dialogue

*Jerry Prendergast, Curator
President United Fresh
Auckland, 20th April 2021*

**The Future for Fruit &
Vegetable Kai Systems in
Aotearoa New Zealand**



United Fresh
New Zealand Incorporated



*Tāhuri Whenua
National Māori Vegetable
Growers Collective*



Convened by: *Dr Hans Maurer, United Fresh
Dr Nick Roskruege, Tahuri Whenua*

#SummitDialogues
@foodsystems

<https://summitdialogues.org/dialogue/6597/>

International Industry Engagement

The Fresh Produce Industry Contribution

www.ifpsglobal.com

Summary

IFPS Sustainability Symposium

Held November 10, 2022



Members



Associate Members



Aotearoa New Zealand Industry/Government SDG Issues

The Issues

Issue 1: Governments committed to SDGs but vague in engaging with industry on realistic potential achievements!

Issue 2: Industry not always sure of how to work towards the SDGs and their targets.

Issue 3: Industry not certain all Goals apply to them (e.g., SDG 4).

Issue 4: Industry specific information on SDGs lacking. SDGs' major focus is Governments & developing nations.

Guy in the Middle: 5th Prime Minister since 2015



<https://tuesdayclub.nz/the-new-government-is-heading-nz-down-a-scary-road/>

Our New Zealand Challenge

How can United Fresh help the fresh produce industry understand & enable it to work towards SDGs, and avoid the siloed thinking our farming industry appears to be afflicted by?

Siloed thinking – holding NZ & the world back



Illustration by Chris Slane

<https://www.farmersweekly.co.nz/opinion/siloed-thinking-is-holding-nz-back/> . September 2022

United Fresh Conclusion & Realisations - November 2022

Conclusion

- Our industry needs to take responsibility and become accountable for developing industry specific sustainability focused solutions, ideally in line with SDGs.

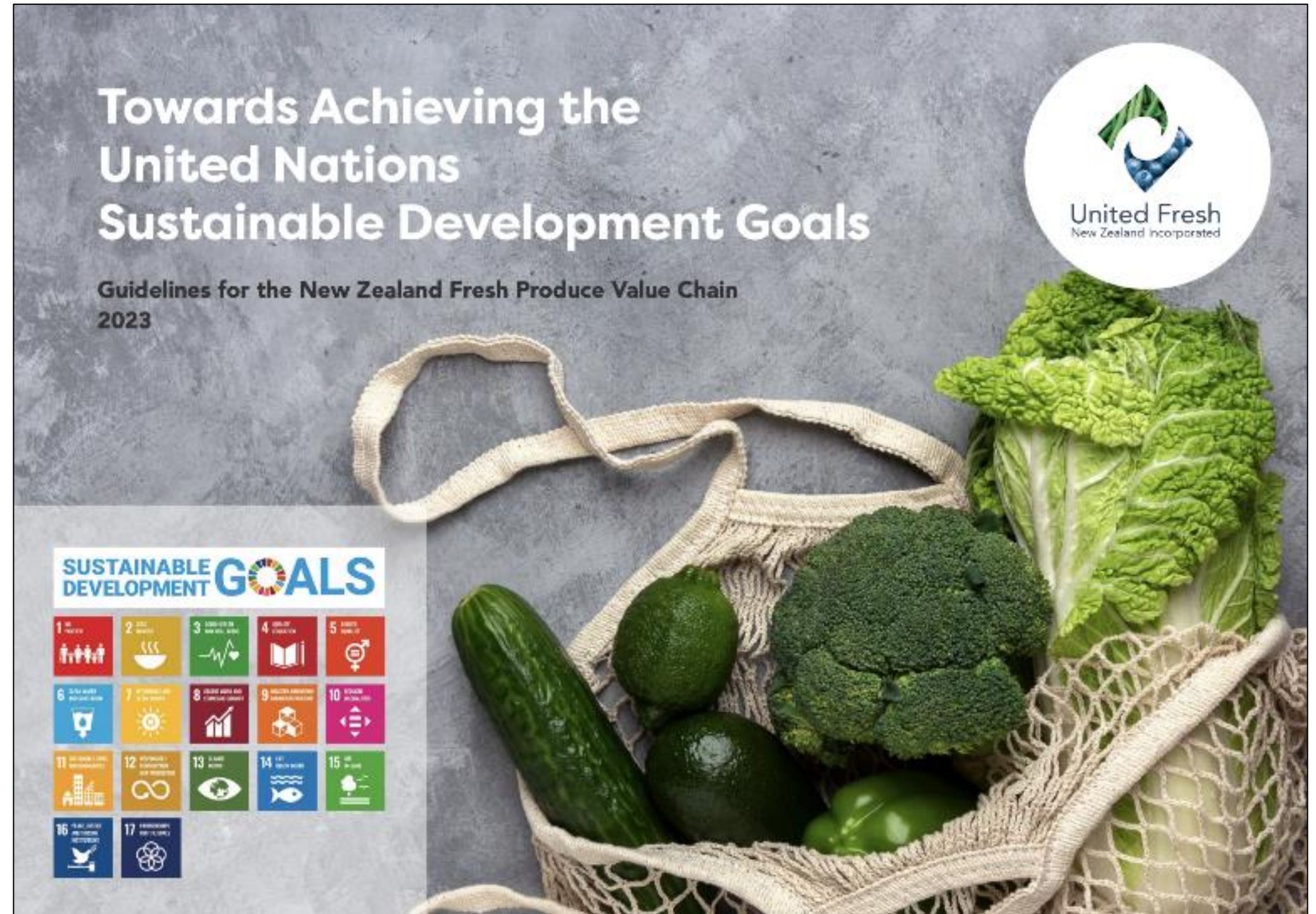
Realisations

- Implementing this Conclusion is preferable to having to deal with government-imposed solutions that may end up sub-optimal for our industry.
- We are lacking a framework and a “how-to” process that allows our industry to effectively implement Sustainable Development Goal **Targets** based on industry-relevant **Indicators**.



The Outcome of Our Deliberations – June 2023

An Industry Guideline!



https://unitedfresh.co.nz/assets/site/23052_UF_Guidelines-_NZ-Fresh-Produce-Value-Chain_v4F1.pdf

Sustainable Development Goals Structure

- Each **Goal** has a particular focus area.
- **Goals** achieved by reaching associated **Targets**.
- **Targets** tracked by measuring **Indicators** with data.



17 Goals, 169 Targets, 231 Unique Indicators

Example:

- **Common descriptor of SDG 9:** “Industry, Innovation, and Infrastructure”.
- **Formal wording of SDG 9:** “Build resilient infrastructure, promote inclusive and sustainable industrialization, and foster innovation”.
- **SDG 9 has 8 Targets**, with associated Indicators.
- **Target 9.4:** “By 2030, upgrade infrastructure and retrofit industries to make them sustainable, with increased resource-use efficiency and greater adoption of clean and environmentally sound technologies and industrial processes...”.
- **Indicator 9.4.1:** “CO₂ emission per unit of value added”.



Government Indicators Aotearoa New Zealand - 2019

Examples of how the SDGs map to indicators Aotearoa New Zealand

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5 GENDER EQUALITY  <ul style="list-style-type: none"> Value of unpaid work Domestic violence Experience of discrimination Income inequality Net worth Low income Justice equity Inequality of education outcomes Health equity 	6 CLEAN WATER AND SANITATION  <ul style="list-style-type: none"> Drinking water quality Access to safe water for recreation and food gathering Quality of water resources Stock of freshwater resources Water stress Waste flows into waterways and coastal marine environments Material intensity, including recycling, land fill inflows, second hand economy 	7 AFFORDABLE AND CLEAN ENERGY  <ul style="list-style-type: none"> Energy intensity Energy resources Renewable energy Energy consumption 	8 DECENT WORK AND ECONOMIC GROWTH  <ul style="list-style-type: none"> Employment rate Hourly earnings Job satisfaction Job strain Not in employment, education or training Unemployment Work/life balance Workplace accidents Official development assistance Consumption of net greenhouse gas emissions
9 INDUSTRY, INNOVATION AND INFRASTRUCTURE  <ul style="list-style-type: none"> Infrastructure Resilience of infrastructure Modified land Commuting time to work Costs of extreme weather events Gross greenhouse gas emissions Material intensity, including recycling, landfill inflows, second-hand economy Net fixed assets 	10 REDUCED INEQUALITIES  <ul style="list-style-type: none"> Low income Experience of discrimination Income adequacy Income inequality Material wellbeing Net worth Democratic participation Justice equity Health equity 	11 SUSTAINABLE CITIES AND COMMUNITIES  <ul style="list-style-type: none"> Homelessness Housing affordability Housing quality Overcrowding Access to natural spaces Levels of pollutants Victimisation Resilience of infrastructure Waste generation Heritage assets 	12 RESPONSIBLE CONSUMPTION AND PRODUCTION  <ul style="list-style-type: none"> Material intensity, including recycling, land fill inflows, second-hand economy Waste generation Export of waste (net and gross) Consumption of greenhouse gases Energy consumption Efficiency of land use Productive land Modified land
13 CLIMATE ACTION  <ul style="list-style-type: none"> Costs of extreme weather events Global CO₂ concentrations Gross greenhouse gas emissions Net greenhouse gas emissions Consumption of net greenhouse gas emissions Modified land Renewable energy 	14 LIFE BELOW WATER  <ul style="list-style-type: none"> Fish stocks Ocean acidification Waste flows in waterways and coastal marine environments Quality of water resources Provisioning ecosystem services Regulating ecosystem services Cultural ecosystem services Biodiversity/native species Ecological integrity 	15 LIFE ON LAND  <ul style="list-style-type: none"> Biodiversity/native species Ecological integrity Efficiency of land use Productive land Soil health Cultural ecosystem services Provisioning ecosystem services Regulating ecosystem services Quality of water resources Active stewardship of land 	16 PEACE, JUSTICE AND STRONG INSTITUTIONS  <ul style="list-style-type: none"> Generalised trust Institutional trust Justice equity Perceptions of safety/feelings of safety Harm against children Victimisation Experience of discrimination Domestic violence Sense of belonging Loneliness
17 PARTNERSHIPS FOR THE GOALS  <ul style="list-style-type: none"> Foreign direct investment Official development assistance Remittances to other countries 	<p>For reasons of brevity not all Indicators Aotearoa New Zealand that relate to SDGs are shown.</p>		

Table 2

Government Indicators Aotearoa New Zealand – SDG 1& 9

1 NO POVERTY



- Child poverty
- Low income
- Homelessness
- Costs of extreme weather events

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE




- Infrastructure
- Resilience of infrastructure
- Modified land
- Commuting time to work
- Costs of extreme weather events
- Gross greenhouse gas emissions
- Material intensity, including recycling, landfill inflows, second-hand economy
- Net fixed assets

Government Indicators Aotearoa New Zealand - 2019

&

Fresh Produce Value Chain SDG Opportunities – 2023



SDG	Produce Value Chain SDG Opportunities
	<ul style="list-style-type: none">- Pay the living wage as a minimum along the entire value chain.- Increase the attractiveness of fresh produce value chain employment opportunities for both permanent and seasonal staff.- Increase employment opportunities for people with physical or mental disabilities, as well as for senior citizens.

Government Indicators Aotearoa New Zealand - 2019 & Fresh Produce Value Chain SDG Opportunities – 2023

9 INDUSTRY, INNOVATION
AND INFRASTRUCTURE




- Infrastructure Resilience of infrastructure
- Modified land Commuting time to work
- Costs of extreme weather events Gross greenhouse gas emissions
- Material intensity, including recycling, landfill inflows, second-hand economy Net fixed assets

SDG	Produce Value Chain SDG Opportunities
	<ul style="list-style-type: none"> - Accelerate the pace of industry relevant science/research/knowledge integration into produce industry processes and behaviours. - Extend this approach to all aspects of the produce supply chain, including packhouse logistics and transport management. - Develop resilient supply chain infrastructure that uses environmentally sustainable processes, in terms of building supplies, heating and cooling technology, Wi-Fi capability, transport network strengthening and data management and traceability.

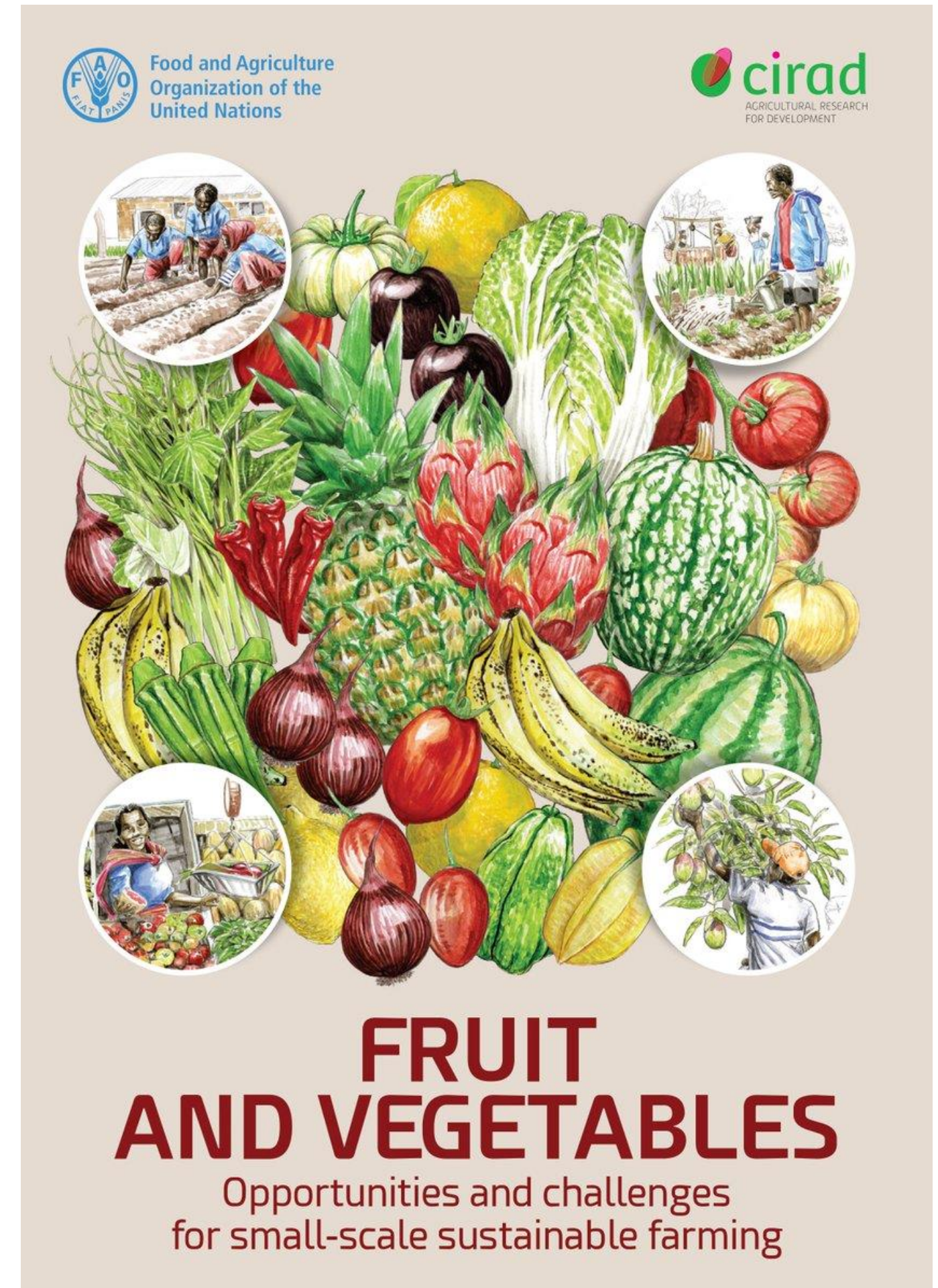
The SDG Opportunities in YOUR Organisation

Produce Industry Opportunities mapped against SDGs and Aotearoa New Zealand Indicators Worksheet

SDG	Produce Value Chain SDG Opportunities	What is My Organisation's Starting Point Towards Achieving the SDGs?	Who is responsible?	Starting when?
 1 NO POVERTY	<ul style="list-style-type: none"> - Pay the living wage as a minimum along the entire value chain. - Increase the attractiveness of fresh produce value chain employment opportunities for both permanent and seasonal staff. - Increase employment opportunities for people with physical or mental disabilities, as well as for senior citizens. 			
 2 ZERO HUNGER	<ul style="list-style-type: none"> - Maintain and develop Aotearoa New Zealand's capacity and capability to grow all fruit and vegetable varieties that can be commercially produced in our climatic conditions, contributing to food security. - Encourage increased fruit and vegetable consumption. - Improve access to affordable fruit and vegetables for all. 			
 3 GOOD HEALTH AND WELL-BEING	<ul style="list-style-type: none"> - Consistent, accurate and science-based promotion of fruit and vegetables' health benefits. - Investment into the role of fruit and vegetables as functional foods components. - Workplace policies that encourage team health from both physical and mental perspectives. - Ensure all team members have a safe working environment at all times. 			

Opportunities, rather than Targets

- An **Opportunity** is not a **Target**.
- They serve different purposes.
- You build a **Target from** the Opportunity.
- Opportunities are **strategic** in nature, and involve blue-skying.
- Targets are **operational** in nature, and involve structured measuring, on the basis of indicators.



But Measuring Matters

- We cannot know if we have achieved a **Goal** without having **Targets**.
- We cannot check **Target** progress without **Indicator** data.
- **Indicators rely on accurate data.**



Source: The Daily Mail

United Fresh Solution - Fresh Facts

A Welcome Opportunity...

- New Zealand annual industry publication since 1999.
- Publisher 1999-2022: Plant & Food Research, a State-Owned Enterprise.
- Coverage: “Horticulture”, incl. wine, nuts, fresh & processed fruit & vegetables, ornamentals, cut flowers, and the seed industry.
- Focus: Export revenue data & statistics.
- 2022: Plant & Food Research no longer considers Fresh Facts core business.
- 2023: New publisher continues Fresh Facts and introduces several changes.
- Fresh Facts now covers Domestic and Export & no longer includes wine.



Fresh Facts 2023 – Product Data & Graphics

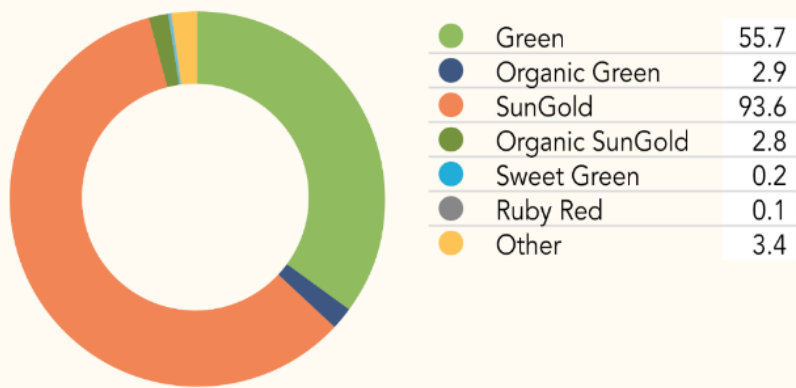
The Tactical Approach: Business as usual

Sector Profile

	2018/19	2019/20	2020/21	2021/22	2022/23
Growers	2,756	2,792	2,813	2,843	2,804
Hectares	12,373	11,650	12,072	13,610	14,512
NZ Export Volume (000) (3.6kg trays sold)	148,843	145,223	158,077	175,033	158,726
OGR/per ha	\$96,033	\$107,142	\$123,041	\$124,479	\$100,345
Domestic Crop Value					
Export NZ Crop Value (fob) billion	\$2.106	\$2.272	\$2.599	\$2.871	\$2.608

Source: Zespri Annual Reports.

New Zealand Grown Kiwifruit Volume by Variety (3.6kg Trays, 000')



Source: Zespri Annual Report 2022/23.

- Zespri’s 2022/23 financial results reflect a challenging period for the kiwifruit industry, with grower returns down on the back of fruit quality issues that have primarily been driven by the industry’s severe labour shortage, along with cost increases and supply chain challenges.
- Zespri recorded total global fruit sales revenue of NZ\$3.92 billion in 2022/23, down 3 percent on the record result of 2021/22, with global sales volumes down from 201.5 million trays to 183.5 million trays.
- Zespri’s Non-New Zealand Supply sales decreased to \$519 million, down from \$537 million last year. This reflects challenges experienced in Zespri’s offshore growing regions, with their Italian growers in particular facing extreme heat and some of the worst quality costs they have experienced in recent years.

Source: Zespri 2022/23 Financial Results Media Release, 30 May 2023.

- New Zealand Kiwifruit Growers Inc. published a very informative free e-book about the New Zealand kiwifruit industry in 2021. Check it out at https://www.nzkgi.org.nz/wp-content/uploads/2022/01/FINAL_WholeBook_Digital.pdf

Kiwifruit



- Zespri has commenced a collaborative marketing programme with Māori Kiwifruit Growers Inc. (<https://www.maorikiwifruitgrowers.com/>), which will make Māori Kiwifruit Growers Inc. solely responsible for the Hawaiian market.
- Independent kiwifruit marketers can apply for a collaborative marketing arrangement, in order to export their fruit to Zespri markets, or to gain access to new export markets. During the 2022/23 season, Kiwifruit New Zealand Inc. (KNZ) received and approved a total of 24 Collaborative Marketing applications.
- Kiwifruit is imported into Australia under the Compliance-Based Intervention Scheme (CBIS). It is now the most valuable HEA product exported to Australia, increasing 20% to \$65.4 million and accounting for 16% by value in 2022.

Zespri New Zealand Grower Returns for 2022/23

Fruit Category	Per Tray 2021/22	Per Tray 2022/23	Per Hectare 2021/22	Per Hectare 2022/23
Zespri Green	\$6.35	\$5.78	\$75,494	\$57,636
Zespri Organic Green	\$9.74	\$8.68	\$67,752	\$60,912
Zespri SunGold Kiwifruit	\$11.51	\$9.97	\$176,026	\$137,524
Zespri Organic SunGold Kiwifruit	\$12.61	\$12.28	\$143,770	\$133,548
Zespri Sweet Green	\$7.82	\$6.87	\$54,609	\$41,761
Zespri RubyRed Kiwifruit	–	\$22.27	–	\$42,063

Source: Zespri 2022/23 Financial Results Media Release, 30 May 2023.

- Every 750ha of production equates to approximately 10 million trays of fruit.
- There were appr. 14,500 producing kiwifruit orchards in 2022, which suggests that the average kiwifruit orchard size was just over 5ha, with every orchard on average producing over 66,000 trays.
- Kiwifruit New Zealand Inc. is the independent professional regulator that grants an Export Authorisation to Zespri and considers collaborative kiwifruit marketing applications.
- Collaborative Marketing efforts resulted in 2.8 million trays of kiwifruit being exported, representing \$27.8 million in market returns.

Sources: Zespri Annual Report 2022/23. Kiwifruit New Zealand 2023 Annual Report. Horticulture Export Authority, Kiwifruit Trade Website, accessed 11 July 2023.

Industry Plans and Guidelines



<https://www.hortnz.co.nz/about-us/aotearoa-horticulture-action-plan/>

- In February 2023, Horticulture New Zealand launched the Aotearoa Horticulture Action Plan – Strategy. One of the critical outcome areas is to grow sustainably.
- The scope of the Action Plan is ‘food for people’ (fresh & processed). It excludes forestry, wine, floriculture, and ‘arable for livestock feed’ sectors.
- The Plan’s target is “increasing grower returns, and achieving \$12 billion in annual revenue by 2035”.

Source: Aotearoa Horticulture Action Plan - Strategy. Growing Together 2035 (Feb 2023).

- In June 2023, United Fresh released its Sustainable Development Goals (SDGs) Guidelines. These Guidelines provide an industry framework, based on the UN SDGs and the Government's SDGs Indicators Aotearoa NZ model, and will have a significant impact on assisting industry to achieve the Sustainability Outcome Area of the 2035 Action Plan Strategy.



<https://unitedfresh.co.nz/technical-advisory-group/united-nations-sustainable-development-goals>

The Strategic Approach

Fresh Facts 2023 – Aligning and Measuring SDG Progress



Further Example

The United Fresh NZ Board Report



UNITED FRESH Dashboard Report SEPTEMBER 2023

OUR STORY

A sustainable fresh fruit and vegetable industry that is united and connected with all sectors within the industry value chain, is informed about issues that matter to their business and is healthy and prosperous, enabling it to contribute to achieving New Zealand’s economic success.

VISION

A sustainable fresh fruit and vegetable industry for New Zealand

MISSION

Connecting the fresh fruit and vegetable value chain by providing services and representation to industry

PRIORITIES

Profile & Promotion

Build Relationships

Educate & Inform

Fruit & Vegetables in Schools

Grow Membership

ADOPTING THE UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

United Fresh has adopted the United Nations Sustainable Development Goals, with specific focus on Good Health and Well-Being, Gender Equality, Responsible Consumption and Production and Partnerships for the Goals. Our current and future projects will link with these goals whenever possible.





SDGs through the lens of **ESG** / “The Three P’s”

Working with what you already do...



Governance & Sustainability

Sustainability in the **Short-Term/Here & Now**

- Covers many activities related to **Profit** – Accounting, HR, Compliance, Risk, Strategy, etc.
- Bundles what exists across the business: GAP, BRC, ISO, GS1, legal requirements, etc.
- Data generated for: Board Reports, Annual Reports, Audits, Tax Records, etc.
- Mix of **top-down**, and **externally-driven**.
- Governance is a **value-maintenance** tool. It keeps businesses running.



Social Sustainability

Sustainability in the **Medium-Term/Next 5 Years**

- At its core, it's about attracting and keeping **People**.
- Focal points include staff safety, education & productivity.
- Acts as a **value-add** to business.
- Contributes to staff retention, engagement, and willing applicants.
- **Internally driven**.
- Best driven from **bottom-up**.



Environment & Sustainability

Sustainability in the **Long-term/10 Years Plus**

- The traditional concept of “sustainability” – **Protecting the Planet.**
- Cannot grow, pack, or sell fruit & vegetables in environments unable to support growing conditions.
- Environmental sustainability is a **value protector.**
- Currently typically externally driven, but this has risks.
- Businesses know **their** environment best – and can identify the opportunities **relevant to them.**



ESG – Sustainability pulled together

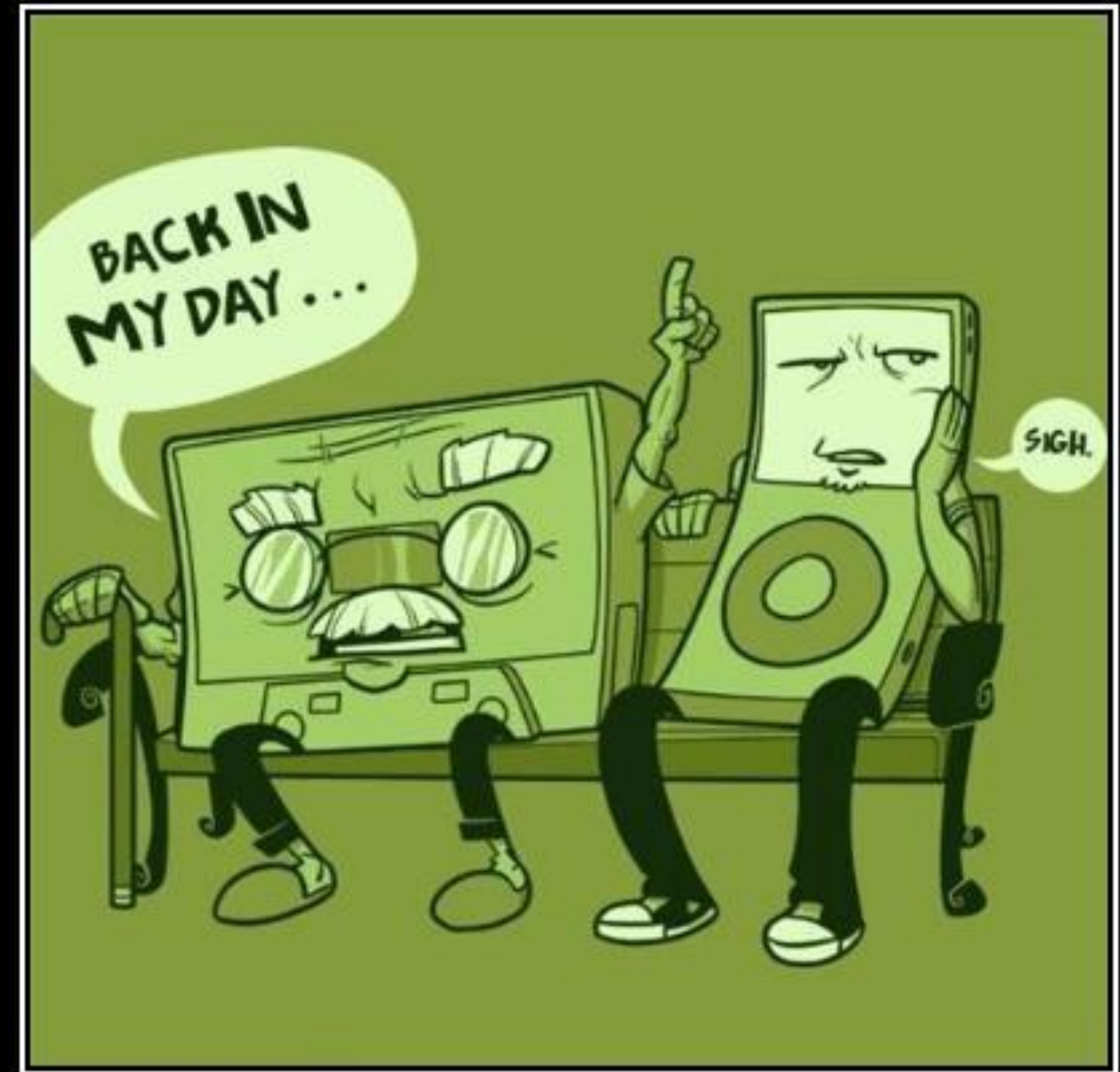
It is time to step back and see **the big picture...**

- ESG are the three branches of sustainability, and cover different scopes.
- Many SDGs cover 2 or 3 of the ESG categories – **not a coincidence or accident.**
- **Success involves adopting all three branches of ESG.**
- Identify and develop **your** opportunities first, to gain the most benefit.



Learnings Summarised

Our Approach for the Balance of the Presentation



GENERATIONAL DIFFERENCES

From Four-Track to Four-Gig

VERY DEMOTIVATIONAL .com

Summarised Learnings

Hans' Perspective

- The UN SDGs are expressed in exquisitely simple language, making them applicable to all processes, be they governmental, commercial, or not-for-profit.
- One assumes that “exquisitely simple language” translates into equally as simple implementation at **one's peril**.
- The Goals are there to be reached, and not implemented.
- What is implemented are sustainability processes.
- In all likelihood, most businesses, particularly most produce businesses, already have processes in place that relate to the sustainability concept, but in many instances we don't know or do not recognise these processes.



Example: Not Initially Recognised!

Up to 1990



Solid RPC



**Collapsible
RPC**



Summarised Learnings – Jacob’s Perspective



- SDGs are expressed in gracefully simple language, and are applicable to all, be they governmental, commercial, or not-for-profit.
- “gracefully simple language” enables easy adoption of the SDG **framework** (Goals, targets, and indicators).
- The SDG framework is not for implementing sustainability, but to monitor progress of your sustainability practices.
- The framework must be adopted in full – no rejecting / ignoring individual Goals.
- Official SDG targets and indicators are not the only ones – they represent globally relevant measurements.

Sustainability is a Balancing Act

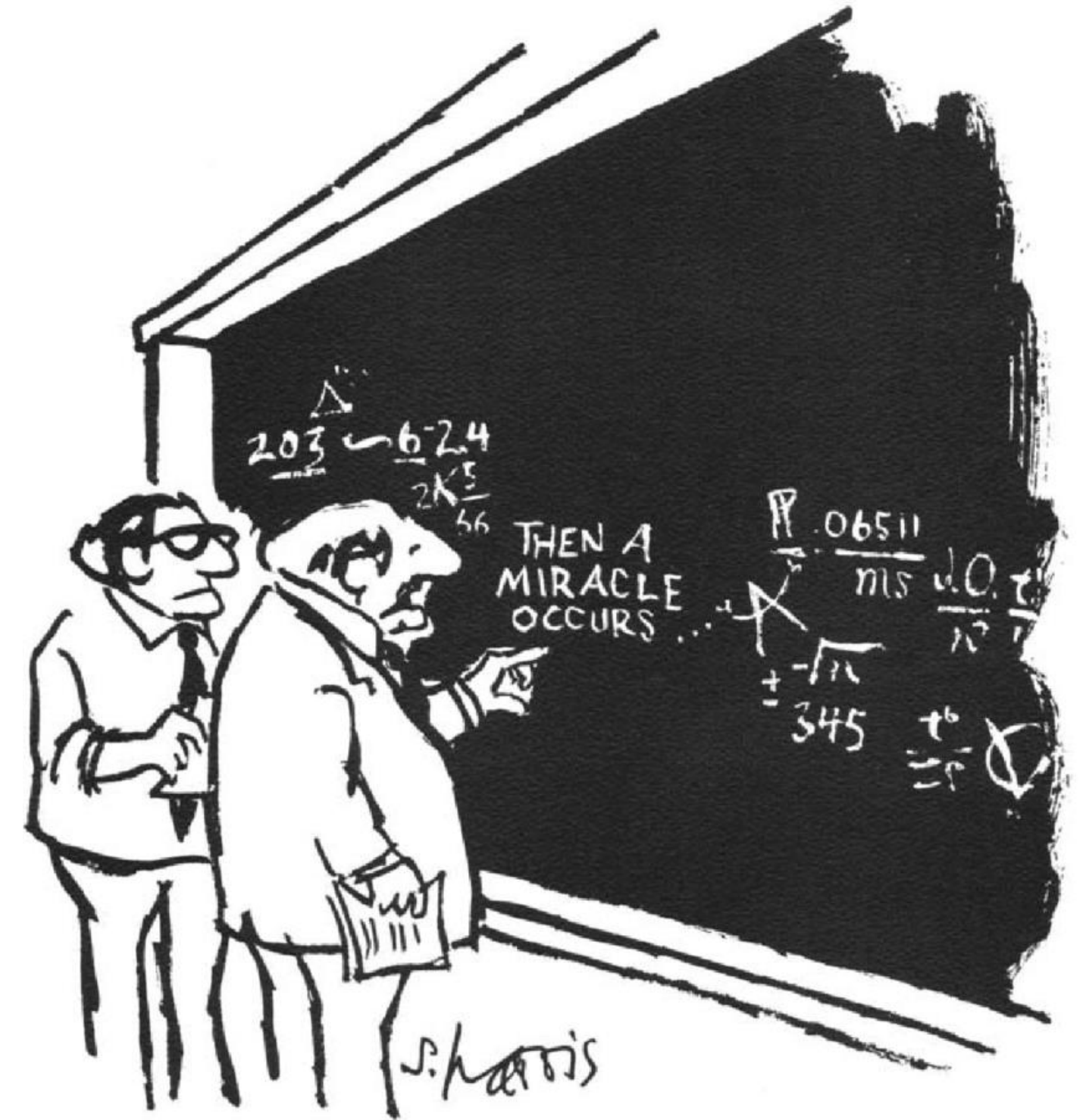


- Creating relevant targets and indicators is valid, so long as they progress the SDG concepts.
- What currently can't be measured can still advance your sustainability journey.
- Aligning sustainability practices with SDGs requires considering appropriate measurable targets and indicators, whether the UN's or yours.
- Relevant, robust indicators & targets are best achieved through combining industry expertise, SDG related knowledge, and common sense.
- Sustainability practices can be enhanced by injecting SDG specific courses of study during design – whether practical or academic.

Summarised Learnings

– Combined

- Sustainability is more than just what is labelled sustainability, but also that which may not seem so at first.
- A robust framework enables, but does not equal, robust processes.
- Weak frameworks & processes do not lend themselves to develop sustainability consciousness, nor meaningful journeys towards achieving the SDGs.
- You cannot prioritise the SDGs, only identify immediate and long-term sustainability opportunities that you can progress.
- The SDGs are a global benchmark, relevant to all. Industry will benefit significantly from understanding and using this benchmark system.

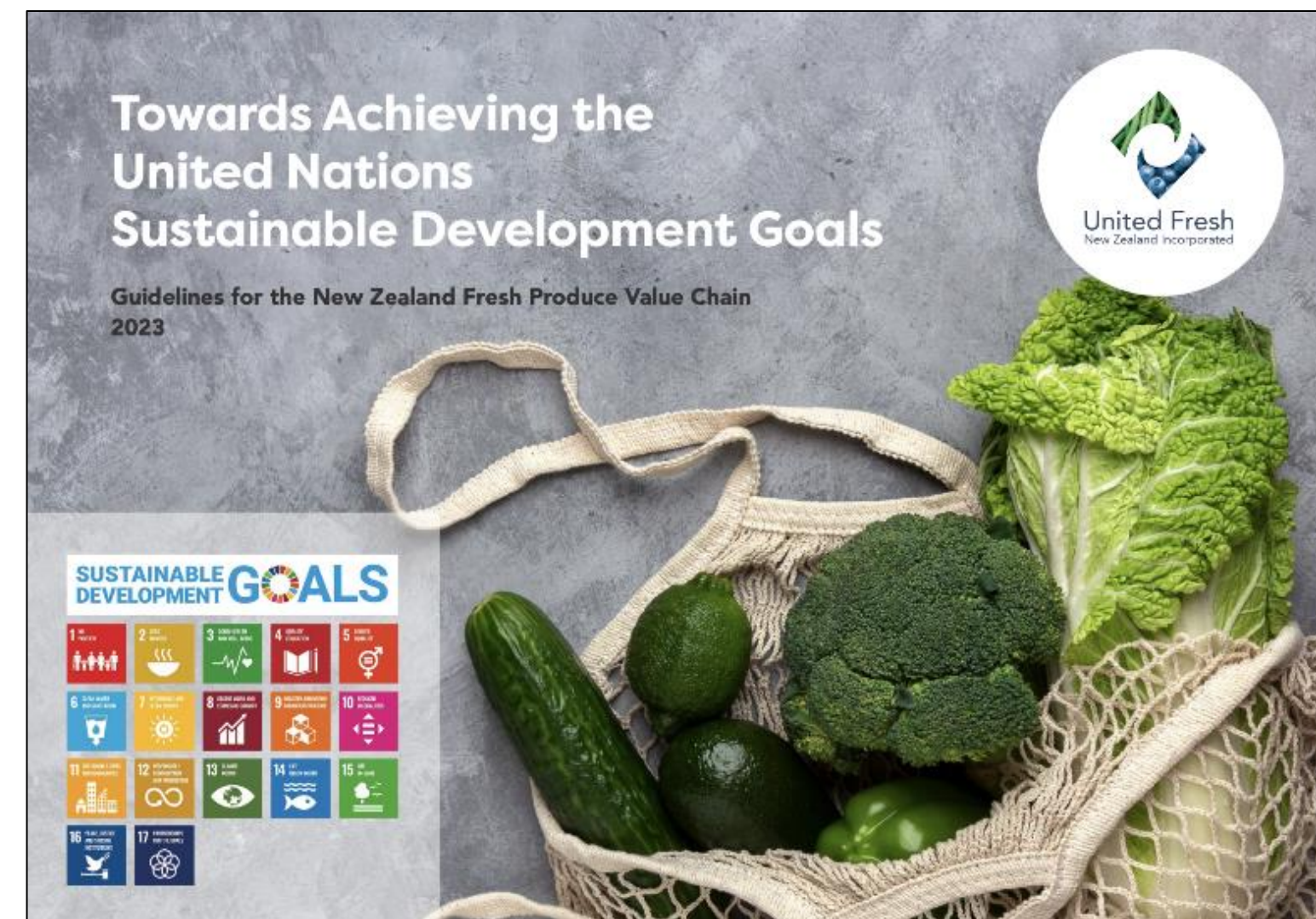


"I THINK YOU SHOULD BE MORE EXPLICIT HERE IN STEP TWO."

Source: Sydney Harris

Summarised Learnings – Combined

- Success as a sector will require us to include, and work with, the not-for-profit and social/indigenous producers.
- We must question if the current system is contributing to the problem, or the current system can be adjusted to fix the problem.
- Correct **wording**, and **perspectives**, can be the difference between success and failure.
- Developing an SDG guide/guidelines is the beginning of a process, not the end of your journey.
- Utilising every communication tool available to report on the SDG alignment measures is a must.



Summarised Learnings

– In short

- Governments are good at conjuring up scenarios, but less apt at designing road maps that work.
- No one part of the fresh produce supply chain is equipped to be the exclusive architect of the entire chain's SDG response.
- We need to move our industry out of first gear in all things sustainability.
- 17 Goals, 169 Targets, 231 Unique Indicators... Do not forget to read the “small print”!
- **Treat the produce industry SDG response as an intergenerational engagement process. Easier said than done at times, but worth it!**





Thank You



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LUNCH BREAK

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<https://www.youtube.com/watch?v=lyGsxVAfvuU>



PLENARY SESSION | SUSTAINABILITY IN ACTION – PRODUCE SECTOR LEADERS TAKING A SYSTEMS-CENTRIC APPROACH TO SUSTAINABILITY

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Tom Pierce

National Director of
Produce Sourcing &
Supplier Development
Sobeys



Matt Aronson

Chief Revenue Officer
Verdant Technologies



John Mesko

CEO
**Potato Sustainability
Alliance**



Gerd

Uitdewillingen
Director International Sales
COPELAND



Devon Kennedy

National Marketing
Manager
Highline Mushrooms
(moderator)

**PLENARY SESSION | SUSTAINABILITY IN ACTION – PRODUCE SECTOR
LEADERS TAKING A SYSTEMS-CENTRIC APPROACH TO SUSTAINABILITY**

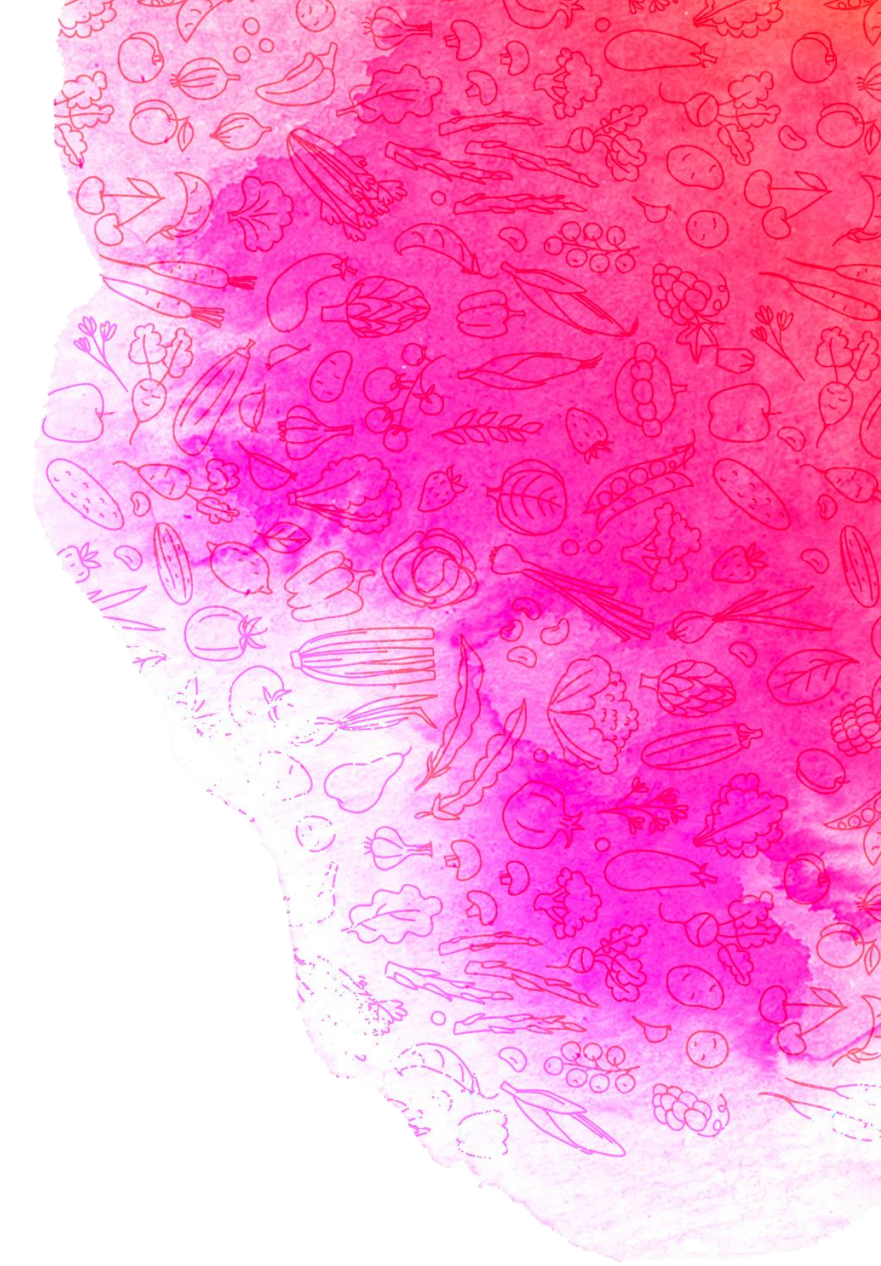
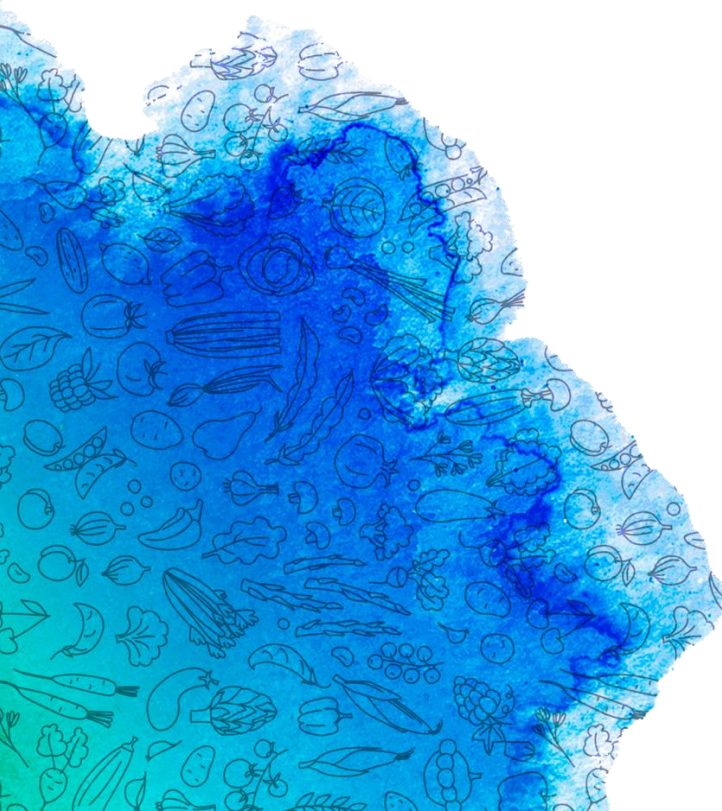


OVERVIEW OF THE BREAKOUT SESSION | FORMAT, GOALS & OUTCOMES

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Today's Summit Goals...

- **Learn**
- **Share & Challenge**
- **Shape action towards
harmonized sustainability
practices**



Today's Summit Goals...

- **Breakout Session: Help shape a *Draft Fresh Produce Sustainability Charter***
- **Why develop a Fresh Produce Sustainability Charter?**
 - **To promote the importance of sustainability**
 - **To advocate for support of sustainability efforts**
 - **To accelerate adoption of sustainability actions**
 - **To achieve the desired and required state of sustainability**

Breakout Session Overview

- Breakouts at your individual tables
- Designate a table rapporteur
- Review 3 sustainability themes
 - 40 minutes per theme
 - Environment
 - Social
 - Governance
- Explore, discuss & challenge!

Breakout Session Overview

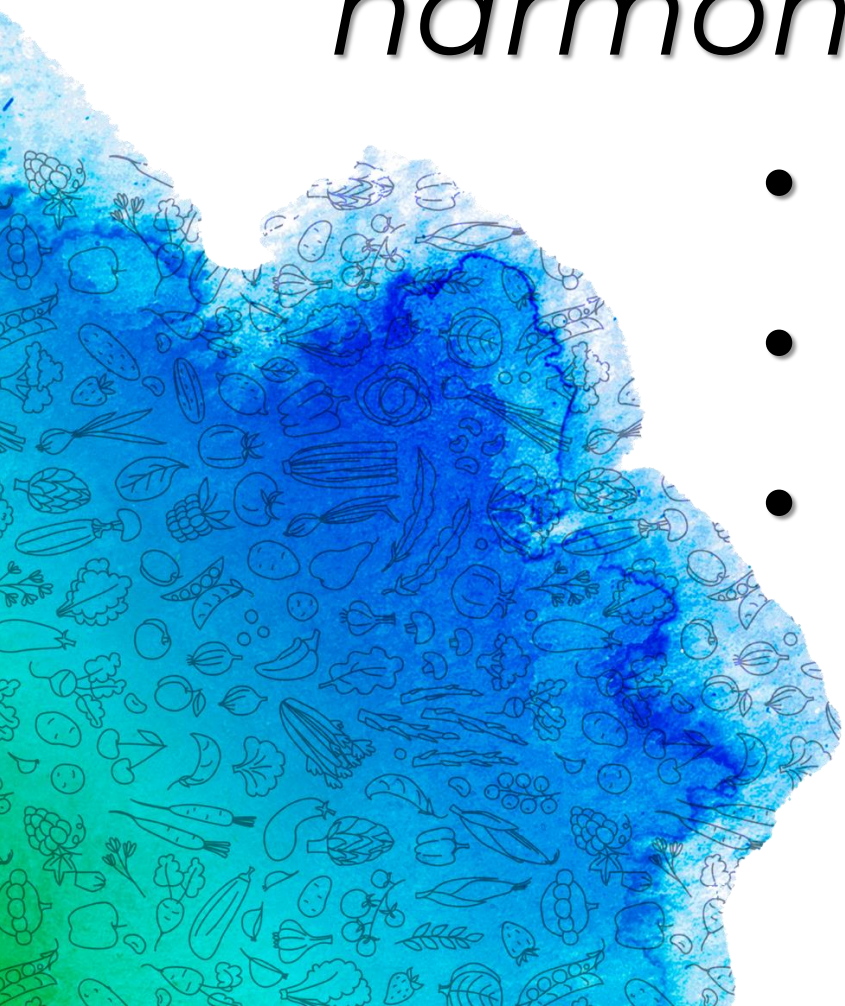
To help shape the Draft Fresh Produce Sustainability Charter, we are seeking your input today on...

- ***Principles*** to guide the industry towards harmonized practices
- ***Ongoing Activities*** to take into account (e.g, practices, frameworks, schemes, standards, etc.)
- Leading ***Risks*** to achieve harmonization
- Priority ***actions*** towards harmonization

Breakout Session Overview

To help shape the Draft Fresh Produce Sustainability Charter, we are seeking your input today on...

- ***Principles*** to guide the industry towards harmonized practices; e.g.,
 - “care for health of soil” (enviro)
 - “promotion of decent work” (social)
 - “promoting effective management systems” (governance)



Breakout Session Overview

To help shape the Draft Fresh Produce Sustainability Charter, we are seeking your input today on...

- ***Ongoing Activities*** to take into account (e.g, practices, frameworks, schemes, standards, etc.); e.g.,
 - *National Index on Agri-Food Performance (enviro)*
 - *Ethical Charter on Responsible Labour Practices (social)*
 - *CGF's Sustainable Supply Chain Initiative (governance)*

Breakout Session Overview

To help shape the Draft Fresh Produce Sustainability Charter, we are seeking your input today on...

- *Leading **Risks** to achieve harmonization; e.g.,*
 - *Lack of plastics regulatory alignment (enviro)*
 - *Gender disparity (social)*
 - *Complexity of ESG reporting requirements (governance)*

Breakout Session Overview

To help shape the Draft Fresh Produce Sustainability Charter, we are seeking your input today on...

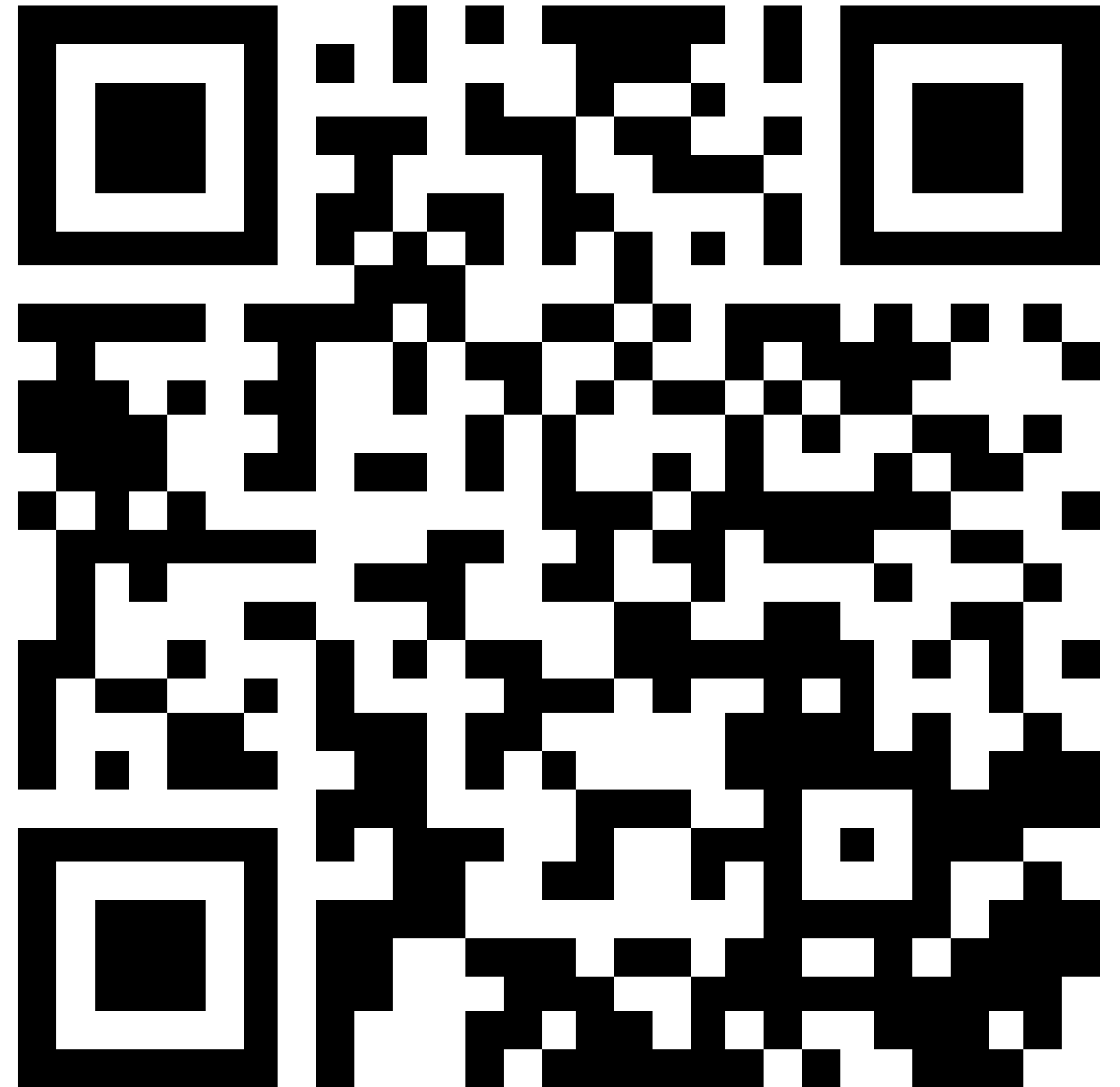
- ***Priority **actions** towards harmonization***
 - ***What do you recommend as the priority focus actions towards harmonization?***
- ***Other key considerations***

Breakout Session Overview

**Collecting your input
using Slido.com**

1. Go to Slido.com

2. Enter code: 1441246

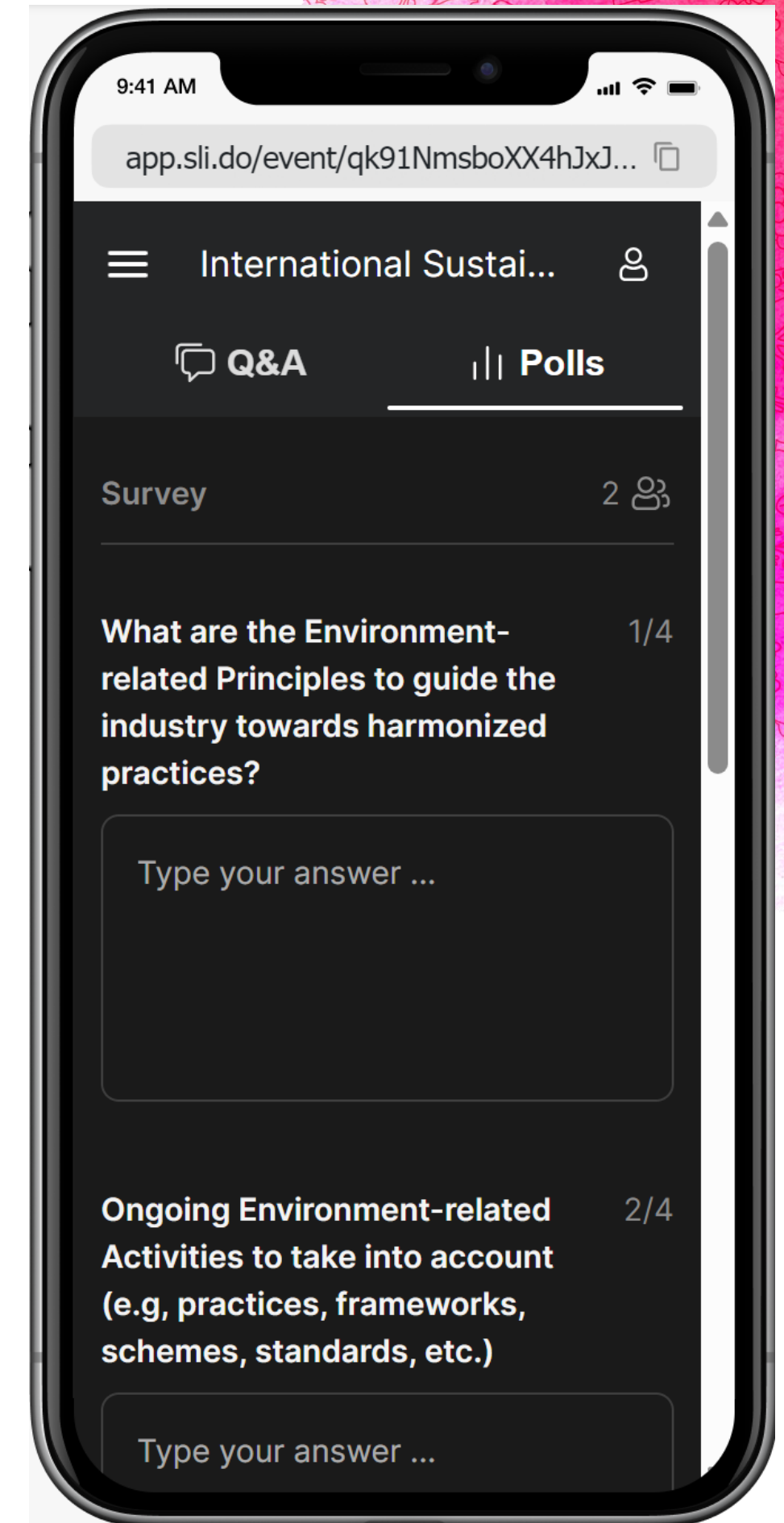


Breakout Session Overview

Collecting your input using Slido.com

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BREAKOUT SESSIONS | TAKING ACTION TOWARDS HARMONIZED SUSTAINABILITY PRACTICES FOR THE GLOBAL PRODUCE SUPPLY CHAIN

International Sustainability Summit
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FRAMING QUESTIONS: *To help shape the Draft Fresh Produce Sustainability Charter, we are seeking your input today on...*

- **Environment-related Principles** to guide the industry towards harmonized practices
- **Ongoing Environment-related Activities** to take into account (e.g, practices, frameworks, schemes, standards, etc.)
- Leading **Environment-related Risks** to achieve harmonization
- Priority **Environment-related Actions** towards harmonization

THEME 1 | ENVIRONMENT

Applicable UNSDGs (8):

- Clean Water
- Affordable Energy
- Industry
- Innovation and Infrastructure
- Sustainable Cities and Communities
- Responsible Consumption and Production
- Climate Action
- Life below Water
- Life on Land



To Submit your Table's Input
1. Go to Slido.com
2. Enter code: 1441246



FRAMING QUESTIONS: *To help shape the Draft Fresh Produce Sustainability Charter, we are seeking your input today on...*

- **Social-related Principles** to guide the industry towards harmonized practices
- **Ongoing Social-related Activities** to take into account (e.g, practices, frameworks, schemes, standards, etc.)
- Leading **Social-related Risks** to achieve harmonization
- Priority **Social-related Actions** towards harmonization

THEME 2 | SOCIAL

Applicable UNSDGs (11):

- No Poverty
- Zero Hunger
- Good Health and Well-Being
- Quality Education
- Gender Equality
- Clean Water and Sanitation
- Decent Work and Economic Growth
- Industry
- Innovation & Infrastructure
- Reduced Inequalities
- Responsible Consumption and Production
- Peace, Justice and Strong Institutions



To Submit your Table's Input
1. Go to Slido.com
2. Enter code: 1441246



FRAMING QUESTIONS: *To help shape the Draft Fresh Produce Sustainability Charter, we are seeking your input today on...*

- **Governance-related Principles** to guide the industry towards harmonized practices
- **Ongoing Governance-related Activities** to take into account (e.g, practices, frameworks, schemes, standards, etc.)
- Leading **Governance-related Risks** to achieve harmonization
- Priority **Governance-related Actions** towards harmonization

THEME 3 | GOVERNANCE

Applicable UNSDGs (8):

- Gender Equality
- Decent Work and Economic Growth
- Industry
- Innovation and Infrastructure
- Sustainable Cities and Communities
- Responsible Consumption and Production
- Climate Action
- Peace, Justice and Strong Institutions
- Partnerships for the Goals



To Submit your Table's Input
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NETWORKING BREAK

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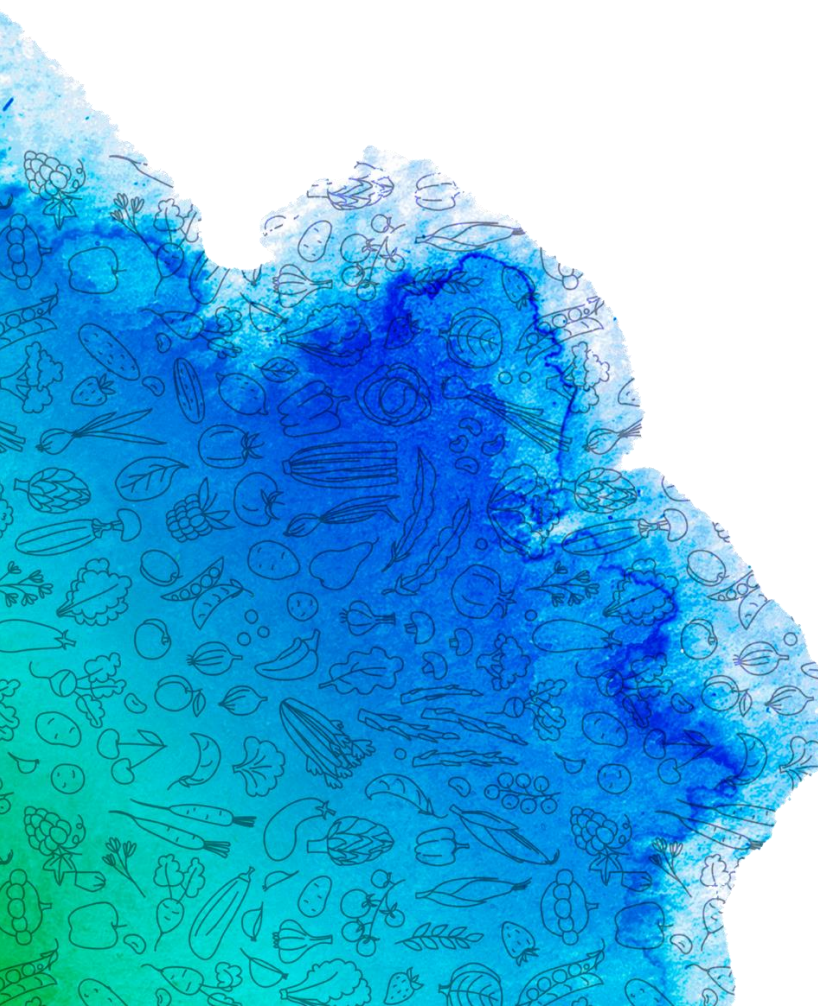


BREAKOUT SESSIONS REPORTS

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THEME 1 | ENVIRONMENT - Principles

Environmental Performance
Sustainability Principle
Nutritional
Environmental Impact
Ecological Integrity
Environmental Impacts
Rockstrom
Biodiversity
Sustainable Development
Environmental Laws
Pollution
Mimize
Minimised
Sustainability
Lca
Polluter Pays Principle
Pollution Prevention
Environmental Matters



THEME 1 | ENVIRONMENT - Activities

Sustainable Agriculture

Fsc Organic

Emissions Trading Schemes

Renewable Energy Adoption Globalgap

Establish Metrics Sustainability

Environmental Performance

Iso Carbon Pricing

Certification

Fsc Gap

Carbon Pricing Mechanisms

Exented

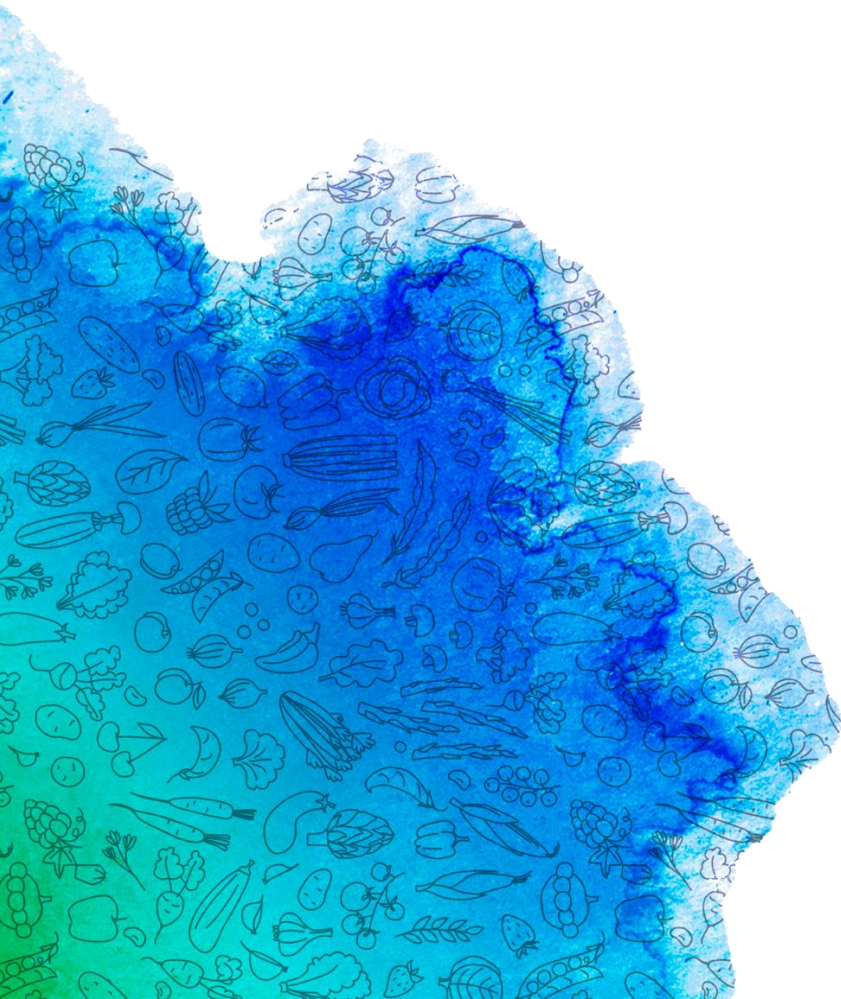
Carbon Emissions

Carbon Economy

Environmental Impacts

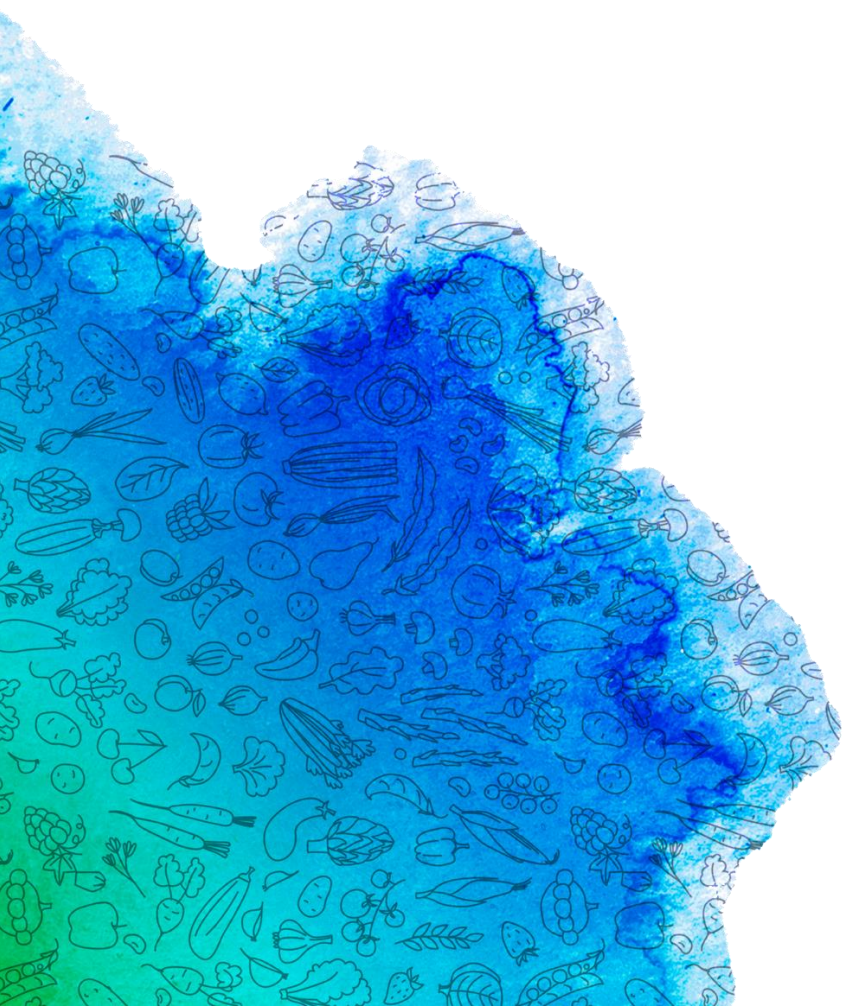
Green Building Standards

Sustainability Efforts



THEME 1 | ENVIRONMENT - Risks

Harmonized Regulations
Mindset Conflict
Climate Change
Pollution
Environmental Risks
Time Harmonization
Biodiversity
Ecosystems
Climate Impacts
Semi Arid
Ecosystem Services
Biodiversity Loss
Conservation Efforts
Pollution Risks
Climate Regulation
Expectations
Environmental Practices
Ecosystem Stability



THEME 1 | ENVIRONMENT - Actions

Enforcement And Compliance

Sustainability Green Infrastructure

Environmental Policies Foster

Stakeholders Sdg

Data Standardization

Sustainable Practices Harmonize

Establish

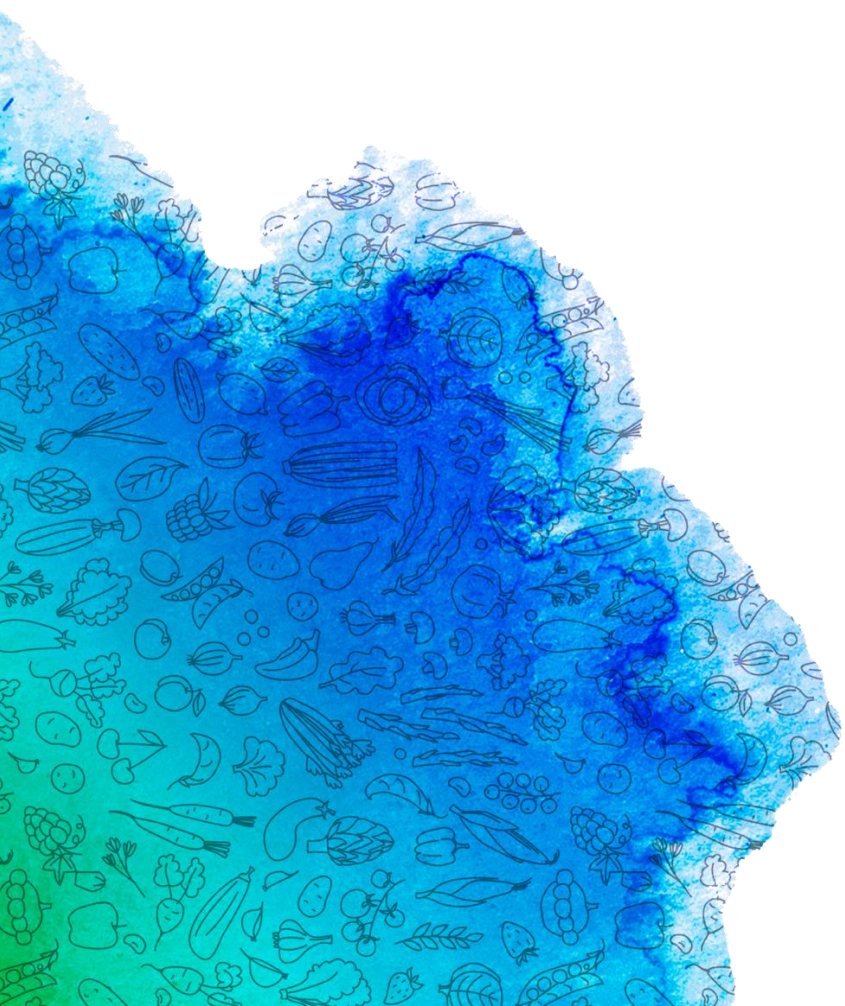
Sustainable Development Education

Environmental Management

Environmental Challenges Cpma

Environmental Performance

Partnership Development



THEME 2 | SOCIAL - Principles

Human Labor
Human Resources
Certs
Social Certifications
Labor Standards
Food Security
Sustainability
Stakeholder Dialogue
Foster
Wellness
Sustainable Living
Fair Wages
Community Food Banks
Stakeholders
Education
Viable Employment
Labour Fairness Equity
Supply Chain Fairness
Adopting Sdgs
Narrow Wage Gap
Employment Opportunities



THEME 2 | SOCIAL - Activities

Fair Labor Practices Gri Standards

Regulatory Frameworks

Healthcare Regulatory Checks

Standards

Regulation

Specific Regulations

Fairtrade

Fair Trade Certification

Smeta Csr

Ethical Sourcing

Dei

Accountability

Social Impacts

Guidelines Enforcement

Human Rights Principles





THEME 2 | SOCIAL - Risks

Affected Communities
Social Sustainability Land Rights
Data Privacy Farm Land
Discrimination Social Inequality
Democratic
Social Risks Human Rights
Labor Rights Violations
Human Rights Violations Social Injustice
Human Rights Abuses Labor Abuses
Sustainability Social Unrest
Social Responsibility Digital Rights
Economic Empowerment





THEME 2 | SOCIAL - Actions

Relevant Stakeholders
Discrimination Epic Fair Trade Practices
Labor Standards
Accountability Foster
Appropriate Hr Policies Stakeholders
Human Rights
Social Equality Healthcare
Stakeholder Engagement
Farmers Social Responsibility
Ethical Sourcing Dei
Human Rights Due Diligence
Future Ag Workers Labor Practices
Labor Standards Compliance



THEME 3 | GOVERNANCE - Principles

Continuous Improvement

Regulatory Compliance

Cooperatives Partners Regulations

Stakeholders

Accountability

Food Security
Integrity

Ethical Principles Foster Uphold Integrity

Workplace Policies Compliance

Stakeholder Engagement Responsibility

Accountability Regulatory

Public Accountability Industry Standards
Ethical Wage Structure Ethical Conduct

THEME 3 | GOVERNANCE - Activities

Responsible Sourcing Financial Reporting

Board Diversity

Sai Platform Esg

Corporate Governance Codes

Financial Disclosures

Efi

Task Force On Climate

Stakeholders Uncac

Corporate Governance

Tcfd

Integrated Reporting

B Corp

Regulations Dei

Ita

Shareholder Engagement


Governance Practices

THEME 3 | GOVERNANCE - Risks

Good Governance Principles
Harmonized Regulations
Compliance Obligations
Conflicts Of Interest
Integrity
Management Governance
Regulatory Scrutiny
Corruption
Bribery
Data Privacy
Corporate Governance
Enforcement Mechanisms
Board Effectiveness
Regulatory Compliance
Accounting Irregularities

THEME 3 | GOVERNANCE - Actions

International Standards
Regulatory Compliance
Governance Governance Priorities
Regulatory Oversight
Governance Practices
Global Standards Governance Work
Compliance
Accountability
Governance Standards Foster
Regulations Regulatory Authorities
Stakeholder Engagement
Continuous Improvement



TAKING ACTION – NEXT STEPS & ACTION ITEMS

International Sustainability Summit
Friday April 26 2024 | Vancouver

ONGOING DIALOGUE

- Share the Summit presentations, recording & contact information

FINALIZE DRAFT FRESH PRODUCE SUSTAINABILITY CHARTER

- Seek participant comments on draft fresh produce sustainability charter

ADVOCACY & PROMOTION

- Share and disseminate the Summit Report, including the Draft Charter (Spring/Summer 2024)

ACTION TOWARDS HARMONIZED SUSTAINABILITY PRACTICES

- Promote priority actions towards harmonized sustainability practices (Summer 2024 onward)



CLOSING REMARKS & SUMMIT CLOSE

International Sustainability Summit
Friday April 26 2024 | Vancouver

INTERNATIONAL SUSTAINABILITY SUMMIT

Friday April 26 2024 | Vancouver



Agriculture and
Agri-Food Canada



Global Coalition of Fresh Produce

